## AGENDA

## Herefordshire Schools Forum

Date: Friday 9 July 2010
Time: 10.00 am
Place: Council Chamber, Brockington, 35 Hafod Road, Hereford HR1 1SH

Notes: Please note the time, date and venue of the meeting.
For any further information please contact:
Paul Rogers, Democratic Services Officer
Tel: 01432383408
Email: progers@herefordshire.gov.uk

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# Agenda for the Meeting of the Herefordshire Schools Forum 

Membership

| Chairman | Mrs JS Powell |
| :--- | :--- |
| Vice-Chairman | Mr NPJ Griffiths |


| Mr J A Chapman | Anglican Church |
| :--- | :--- |
| Mr P Burbidge | Roman Catholic Church |
| Mrs S Catlow-Hawkins | Secondary Schools |
|  | (Voluntary Aided) |
| Mr N O'Neil | Secondary Schools (Community) |
| Mrs S Woodrow | Secondary Schools |
| Vacancy | Secondary Headteachers |
| Mr S Pugh | Primary Schools |
|  | (Community) |
| Rev D Hyett | Voluntary Aided Primary School |
| Mrs J Cecil | Primary Schools Headteacher (Voluntary |
|  | Controlled) |
| Mr P Box | Primary Schools |
| Mr S Matthews | Primary Headteachers Small Schools |
| Ms T Kneale | Primary Schools |
| Vacancy | Primary Headteachers Small Schools |
| Mrs J Baker | Secondary School Governor |
| Vacancy | Special School Governor |
| Mr T Edwards | Primary School Governor |
| Mrs S Bailey | Special Schools |
| Mrs E Christopher | Pupil Referral Unit Headteacher |
| Mr J Docherty | Secondary Schools |
| Mrs A Pritchard | Teaching Staff Representative |
| Mr M Harrisson | Teacher Representative |
| Mr J Godfrey | $14-19$ Representative |
| Mr A Shaw | $14-19$ Representatives |
| Mrs A Jackson | Early Years Representative |
| Mrs R Lloyd | Early Years Representative |

## Non Voting

Councillor PD Price<br>Councillor WLS Bowen

Observer
Observer

## AGENDA

To endorse recommendations to fund the requirement to providepupils at Pupil Referral Units (PRUs) with 25 hours of provision.Pages

1. ELECTION OF CHAIRMAN
To elect a Chairman for the ensuing year.
2. APPOINTMENT OF VICE-CHAIRMANTo appoint a Vice-Chairman for the ensuing year.
3. APOLOGIES FOR ABSENCE
To receive apologies for absence.
4. NAMED SUBSTITUTES (IF ANY)To receive any details of Members nominated to attend the meeting in placeof a Member of the Forum.
5. DECLARATIONS OF INTEREST
To receive any declarations of interest by Members in respect of items on the Agenda.
6. CHAIRMAN'S ANNOUNCEMENTS
7. MINUTES1-10
To approve and sign the Minutes of the meeting held on 17 May 2010.
8. LATE ITEMS/ANY OTHER BUSINESS
To consider any issues raised as either a late item or any other business.
9. CONSTITUTIONTo consider an amendment to the constitution to include an Academiesrepresentative.
10. REPORT OF BUDGET WORKING GROUP - 20 APRIL 2010To consider the recommendations of the Budget Working Group.
11. DEDICATED SCHOOLS GRANTTo inform Schools Forum of the final Dedicated Schools Grant for 2010/11and the Outturn for 2009/10.
12. PROPOSED PROCEDURE FOR APPROVING TRANSFER OF REVENUE BALANCES TO CAPITAL101-104

To seek endorsement of the proposed process for the transfer of schools' revenue budgets to capital.
13. PROPOSAL TO FUND REQUIREMENT FOR 25 HOURS SHORT ..... 105-118 STAY/PRU PROVISION pupils at Pupil Referral Units (PRUs) with 25 hours of provision.
14. CHILDREN'S TRUST BOARD MANAGEMENT GROUP MEETINGS

The Chairman will give a brief verbal report on her involvement with the Board on the Schools Forum behalf.
15. WORK PROGRAMME 2010/11

To consider the Schools Forum Work Programme 2010/11.

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- Inspect Minutes of the Council and all Committees and Sub-Committees and written statements of decisions taken by the Cabinet or individual Cabinet Members for up to six years following a meeting.
- Inspect background papers used in the preparation of public reports for a period of up to four years from the date of the meeting. (A list of the background papers to a report is given at the end of each report). A background paper is a document on which the officer has relied in writing the report and which otherwise is not available to the public.
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## HEREFORDSHIRE COUNCIL

## BROCKINGTON, 35 HAFOD ROAD, HEREFORD.

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HEREFORDSHIRE COUNCIL

MINUTES of the meeting of Herefordshire Schools Forum held at Council Chamber, Brockington, 35 Hafod Road, Hereford HR1 1SH on Monday 17 May 2010 at 2.00 pm<br>Present: Mrs JS Powell (Chairman)<br>Mr NPJ Griffiths (Vice Chairman)<br>Mrs S Bailey, Mrs J Baker, Mr P Box, Mr P Burbidge, Mrs J Cecil, Mr J Docherty, Mr T Edwards, Mr M Harrisson, Rev. D Hyett, Mrs A Jackson, Ms T Kneale, Mrs R Lloyd, Mr N O'Neil, Ms A Pritchard, Mr S Pugh, Mr A Shaw and Mrs S Woodrow,

In attendance: Councillors PD Price and WLS Bowen

## 75. APOLOGIES FOR ABSENCE

Apologies for absence were received from Mr J Chapman, Mrs S Catlow -Hawkins, Mrs E Christopher and Mr J Godfrey.
76. NAMED SUBSTITUTES (IF ANY)

Mr T Leach substituted for Mr J Chapman.
77. DECLARATIONS OF INTEREST

There were no declarations of interest.
78. MINUTES

The Minutes of the meeting held on 23 February 2010 were approved as a correct record and signed by the Chairman.
79. CHAIRMAN'S ANNOUNCEMENTS

There were no Chairman's announcements.
80. LATE ITEMS/ANY OTHER BUSINESS

The meeting agreed to include the Work Programme as an additional item no.14, Minute No. 88 refers.

## 81. SCHOOLS FORUM REGULATIONS UPDATE

The Head of Improvement presented a report informing the Forum on updated Regulations which reconstitutes Forum membership to include representatives from Academies and nonschool members as appropriate. The Department of Children Schools and Families had also reviewed Budget Shares and Finance Regulations in order to support the developing learning routes for children and young people as identified in the Apprenticeships, Skills, Children and Learning Act 2009. The amendments also enabled schools to pool resources with partner agencies and/or contribute to the work of the Children's Trust Board as well as facilitating
links between Schools Forum and the Children's Trust with the expectation that the Trust consults with the Forum in agreeing the Children and Young Peoples Plan priorities.

## RESOLVED: That the Schools Forum

(a) is reconstituted by 1 September 2010 to ensure that membership is fully compliant with the amended statutory regulations: The Schools Forum (England) Regulations 2010 No. 344 (appendix 1 to the report);
(b) Notes the amended School Budget Shares Regulations 2010 No. 190 (appendix 2 to the report) and the funding opportunities identified within;
(c) Notes the amended School Finance Regulations 2010 No. 210 (appendix 3 to the report) and the funding opportunities identified within; and
(d) Notes the enhanced links and responsibilities associated with the Children's Trust.

## 82. REVISED CONSTITUTION OF THE SCHOOLS FORUM

The Democratic Services Officer presented a report which proposed a Member Code within the Forum constitution with regard to declarations of interest. He emphasised that currently, members were referred to Herefordshire Council's guidance on declarations of interests. However, Herefordshire Councillors and co-opted non elected members were bound by the Code but that Forum members were not bound by it.

RESOLVED: That subject to the following amendments to Annex 2 attached to the report:
(a) the replacement of the word 'the headteacher' and 'headteacher's' with the words 'an employee' and employee's' respectively in paragraph one;
(b) the replacement of the words 'a headteacher/governor' be replaced with the words 'for example employed'

## the Schools Forum approves

(i) the proposed amendment to the Schools Forum constitution as set out in paragraph 5 of the report; and
(ii) the requirement for members to complete a Notification of Interests form.

## 83. FORECAST SCHOOL BALANCES 2009/10

The Head of Financial Services presented a report which updated Schools Forum on forecast school balances for 2009/10. Circulated at the meeting, a copy of which is attached to the Minutes, was a revised sheet of school balances at 2009/10 year end. She emphasised that in accordance with the year end figures, the deficit values for the schools shown in paragraph 6 of the report were revised as follows with the addition of one school:

| Dilwyn (P) | $£ 495$ |
| :--- | :--- |
| Broadlands (P) | $£ 66,027$ |
| St Weonard's (P) | $£ 9,807$ |
| Aylestone (S) | $£ 139,862$ |
| Brookfield (S) | $£ 12,819$ |
| Weobly (P) | $£ 4,143$ |

(P) Primary School
(S) Secondary School

The Head of Financial Services informed members that the format of the forecast figures would be on the basis of the School Finance Regulations 2010.

In response to an issue raised by a member, the Head of Financial Services informed the Forum that none of the schools would be having monies taken back in line with clawback. This was due to most schools transferring revenue into capital.

A member expressed the view that this could be an appropriate time for the Forum to reaffirm its commitment to a fairer distribution of money to schools in Herefordshire.

In answer to a question by the Chairman, the Head of Financial Services informed members that the deficits set out in paragraph 6 of the report were sanctioned by The Director of Children's Services and the finance to support them. The Assistant Director of Improvement and Inclusion further informed members that the process followed was to discuss deficit recovery plans with schools and their Finance officer and these were then approved and signed off by the Director of Children's Services. The money to support the deficits was taken from Dedicated Schools Grant and is planned over the lifetime of the agreed financial action plan.

## RESOLVED: That the Schools Forum notes

(a) the forecast school balances;
(b) the aspirational commitment to provide fair and equitable funding for all schools and that the principle includes setting aside funding to fund consultant and headteacher time to carry out a full revue of the funding formula.

## 84. CONSULTATION ON THE FUTURE DISTRIBUTION OF SCHOOL FUNDING

The Head of Financial Services presented a report on the response to the Department of Children Schools and Families (DCSF) consultation paper on the future distribution of school funding from 2011. Circulated at the meeting, a copy of which is attached to the Minutes, were officers draft answers to the consultation questions contained in the report for the forum to consider.

RESOLVED: That the response document as circulated at the meeting with answers to the DCSF consultation paper on the future distribution of school funding be approved subject to the following additional points or answer changes being included:

## Response to

Question

1. Add: Differentials between authorities require more examination.
2. Need to promote cluster working to ensure that local priorities are met.
3. Add: To take into account local needs in Herefordshire.
4. Add at the end of answer: With transparency and fairness.
5. Answer: No, more work needed to carry this out.
6. Add after the answer: Subject to formula revision.
7. Add: Requires LA to revise formula.

The Head of Finance will collate the responses to the consultation

## 85. EXTENDED SCHOOLS REVIEW - ALLOCATION OF FUNDING FOR 2010/11

The Head of Operational Development presented a report which informed the Schools Forum of the Extended Services funding allocations for 2010/11and monitoring arrangements and asked for the endorsement of these. She emphasised that it was proposed not to change the formula as agreed by the Forum in 2009/10 and money would be released termly to clusters instead of quarterly.

In response to a question, the Head of Operational Development informed members that officers had made the decision to hold an element of the disadvantage subsidy fund centrally for activities relating to Looked After Children because it was easier to administer. She emphasised that the subsidy was to be spent wholly on looked after children and could not be spent on staff or coaching as within the terms of the whole grant.

A member was of the view that schools would need to be informed that the subsidy money can be transferred to schools should there be a Looked After Child in need of such support. However, the view of Schools Forum was that the decision taken by the Enjoy and Achieve outcome group to fully delegate the fund into schools should be upheld.

A member expressed concern at the cost to schools to administer for Looked After Children.

The Chairman referred to the Dedicated Schools Grant (DSG) money referred to in paragraph 10 of the report and emphasised that this was not extended schools money and that the reference to the sum should be removed from the table. The Head of Operational Development advised that Extended Services would be informed that the DSG money was not part of the Extended Services funding allocation.

## RESOLVED: That the Schools Forum

(a) Endorses the Extended Services funding allocation for 2010/11 subject to the DSG element being removed from the funding allocation, on the
basis of proportional increases of the base amount per partnership, per school and per pupil;
(b) Agree that the funding will be released upon agreement of a cluster delivery plan with progress targets on each of the performance measures on an annual basis with a termly monitoring update on a basis in line with Forum decision made in 2009/10; and
(c) Endorses the Extended Services Disadvantage Subsidy Funding allocation as was recommended by enjoy and achieve outcome in full group which delegated full funding to schools.

## 86. PROPOSAL TO REVIEW SEN/AEN FUNDING

The Head of Additional Needs presented a report which requested the Schools Forum to endorse the recommendations for further work on Special Educational Needs funding. He emphasised the reasons, as set out in paragraph 2, for the recommendations. He drew attention to Appendix B of the report and which informed the Forum that Herefordshire Council delegated a greater proportion of the Individual Schools budget to the SEN budget than the average proportion in England.

The Assistant Director Improvement and Inclusion emphasised that this was a very complex issue and it was the intention to carry out a thorough review of Additional Needs across the County. This would then inform a range of funding options for the Forum to consider.

The Head of Additional Needs suggested that it would be useful for the Forum to have an input to the review through a smaller group. The Chairman suggested that the Primary and Secondary Heads Forums would be the appropriate consultative groups.

## RESOLVED: That Schools Forum

(a) endorses further work to produce a range of options for the delegation of SEN funding to mainstream schools to replace or modify the existing model of delegation/banded funding;
(b) endorses further work to produce a range of options for the funding of the County's maintained special schools;
(c) endorses further work to produce a range of options for the delegation of funding to allow schools to purchase learning and behaviour support services via a service level agreement;
(d) the Primary and Secondary Heads Forums be consulted with regard to (a), (b), and (c) above; and
(e) the review outcome in respect of (a), (b) and (c) above be completed and brought into effect in April 2011.

## 87. TRADE UNION FACILITIES BUDGET - UPDATE REPORT

The Head of Improvement presented a report which provided an update on the Trade Union facilities budget in terms of the mechanism to better control the budget. He reminded members that the Forum had previously considered the budget at its meeting
in February and the report before members was to draw attention to a more detailed report that would be brought to the Forum in July.

RESOLVED: That the report be noted.
88. WORK PROGRAMME

The Forum considered the Work Programme for 2010, a copy of which was circulated at the meeting and is attached to the Minutes.

RESOLVED: That the following items be added to:
(a) July 2010 Work Programme
(i) Funding to provide equitable and fairer formula funding for all schools review.
(b) October 2010 Work Programme
(ii) SEN/AEN Funding Review.
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| MEETING: | SCHOOLS FORUM |
| :--- | :--- |
| DATE: | 9 JULY 2010 |
| TITLE OF REPORT: | REVISED CONSTITUTION FOR SCHOOLS FORUM |
| OFFICER: | INTERIM ASSISTANT CHIEF EXECUTIVE - LEGAL <br> AND DEMOCRATIC |

## CLASSIFICATION: Open

## Wards Affected

County-wide - All Schools.

## Purpose

To consider an amendment to the constitution to include an Academies representative.

## Key Decision

This is not a Key Decision.

## Recommendation(s)

That the Schools Forum approves the proposed amendment to the Schools Forum constitution, to include membership from Herefordshire Academies as proposed in paragraph 3 of the report.

## Key Points Summary

- An amendment to the constitution to include an Academy representative.


## Alternative Options

There are no alternative options.

## Reasons for Recommendations

1 Whilst agreeing to make declarations of interest where appropriate using Herefordshire Council's Code for guidance, there should be provision for a specific Code regarding declarations of interest within the constitution of the Forum for its members to adhere to.

2 The current protocol does not ensure that Forum members are bound to disclose interests. The recommended protocol will ensure that members are duty bound to make disclosures in accordance with the Code as contained within the constitution.

## Introduction and Background

3 The Schools Forum (England) Regulations 2010 came into force on 1 April 2010 and a change which must be made in accordance with those Regulations is the requirement that the Forum must appoint a representative from Academies in the area as a full Forum member.

4 The Regulations state that at least one Academy member must be elected to the Schools Forum by the governing bodies of the Academies. To achieve a nomination from the Academies, such a nomination could be sought through the Academies Association/Group in the area. No such Group exists in Herefordshire with there being only two Academies. It is, therefore, proposed that the governing bodies be consulted with a view to one nominee representing both Academies. The attached Appendix shows in bold italics the proposed amendment to the constitution as it affects membership total and election arrangements for Academies.

## Key Considerations

5 There is a need to amend the constitution in accordance with the 2010 Regulations and the proposals in the report achieve this aim.

## Community Impact

6 None

## Financial Implications

7 None

## Legal Implications

8 None.

## Risk Management

9 There are no known risks.

## Consultees

10 None.

## Appendices

Copy of the Schools Forum constitution.

## Background Papers

Schools Forum constitution.
Schools Forum (England) Regulations 2010.

# HEREFORDSHIRE SCHOOLS FORUM MEMBERSHIP AND CONSTITUTION 

## 1. Introduction

The Schools Forum is established by virtue of 47A of the School Standards and Framework Act 1998 (as amended by the Education Act 2002) and the School Finance (England) Regulations 2006.

## 2. Function

The Schools Forum will have several main functions as listed below, but may also consult on other items that the Local Authority deems appropriate. Details are defined in the Schools Forum (England) Regulations 2002 and School Finance (England) Regulations 2006 as well as guidance issued by the Department for Education Skills, subsequently updated under the Department for Children Schools and Families (DCSF), including the School Finance Regulations 2008.

## 3. Purpose of the Forum

Regulations prescribe three main functions on which the Local Authority must consult the forum as follows:
a. On changes to the schools funding formula
b. On the terms of contracts to be let by the Local Authority for services to schools, paid from the schools budget. (Subject to a de-minimis level)
c. On issues relating to the management of the Schools Budget, including:

- arrangements for the education of pupils with special educational needs
- arrangements for the use of pupil referral units and the education of children otherwise than at school
- arrangements for early years education
- insurance arrangements
- prospective revisions to the Local Authority's financing scheme for the financing of schools
- administration of central government grants to schools
- arrangements for free school meals

The Local Authority will consult the Forum on Local Authority Budget Issues.

## 4. Powers and Duties

The schools forum is an advisory body, established to represent schools views to the Local Authority. In addition, the forum has decision-making powers in specific areas, as follows:

- Approving increases to the DCSF prescribed limits on centrally managed expenditure
- Formula changes during multi-year funding periods (in exceptional and limited circumstances)
- To agree the level of school specific contingency held
- Approving minor amendments to the Minimum Funding Guarantee - in limited circumstances (eg to remove anomalies), provided no more than $50 \%$ of pupils in schools are affected.
- To agree arrangements for combining elements of the centrally managed budget with elements of other services where there are resulting benefits for schools and pupils.


## 5. Membership

The Herefordshire Schools Forum will have 26 members elected as follows:
School members:
6 Primary Schools Head teacher representatives
1 Primary School Governor representative
5 Secondary School Head teacher representatives
1 Secondary School Governor representative
1 Special School Head teacher representative
1 Special School Governor representative
1 School with a Nursery representative
1 Pupil Referral Unit (PRU) Management Committee representative
1 Business Manager representative

## Academy Member

## 1 Academy Head Teacher or Deputy Head Teacher representative

Non School members:
2 Diocesan Representatives
2 Trade Union representatives, 1 Primary School and 1 Secondary School
2 Early Years representatives
2 14-19 Partnership representatives
26 Total Forum members

The members with observer status are as follows:

- Cabinet Member for Children's Services
- Cabinet Member for ICT, Education and Achievement.
- Children's Services Scrutiny Committee Chairman


## 6. Tenure of Office

Each member will have a three-year term of office (unless they become Chair or Vice Chair). In the event that a member of the forum ceases to hold the office, the term of office ceases and another appointment must be made. The replacement will serve the remainder of the term.

## 7. Quorum and Substitutes

The Forum shall not be quorate if less than $40 \%$ of the total membership is present at the meeting. Members unable to attend should therefore arrange cover from nominated substitutes, appointed in compliance with the arrangements below.

Substitutes are to be nominated in the same way as members. Democratic Services should be notified of the names of all substitutes.

Head teachers can be represented by senior school staff including principals, deputy Head teachers, bursars or other persons responsible for financial management of the school.

## 8. Election Arrangements School Members

School members of the forum must be nominated via a process "determined by the constituents represented by members of that group".

## 9. Primary Head Teacher Members

Six Head teacher representatives (plus substitutes) to be appointed following expressions of interest and an election procedure concluded at the appropriate primary Heads meeting to which all primary Heads in that given area are invited.

To ensure appropriate representation within the primary phase, the following overriding criteria are established:

At least 1 primary head member must represent community schools
At least 1 primary head member must represent voluntary controlled/voluntary aided/foundation schools

There must be at least 2 members representing a school less that 105 pupils.
There must be at least 1 member representing a school more than 105 pupils.

## 10. Secondary Head Teacher Members

Five High School head teacher representatives (plus substitutes) must be appointed via an election procedure concluded at the Herefordshire Association of Secondary Heads (HASH) meeting to which all secondary heads are invited. HASH will set the term of office for their representatives within the maximum term set out in paragraph 6.

The following overriding criteria must be applied:
At least 1 secondary head member must represent community schools
At least 1 secondary head member must represent voluntary controlled/voluntary aided/foundation schools
At least 1 head must represent 11-16 schools
At least 1 head must represent 11-18 schools

## 11. Head teacher of a school with a Nursery

The member (plus a substitute) should be elected by the heads of the Herefordshire maintained schools with nurseries.

## 12. Special School Head teacher members

One special school head (plus a substitute) will be elected by the special schools head teachers at a meeting to which all special school head teachers are invited.

## 13. Governor Members

Three Governors (plus substitutes) must be appointed via an election procedure concluded at the Herefordshire Association of Governors (HAGs) meeting to which all governor representatives are invited (irrespective of whether they are members of HAG as follows:

## Primary Governor:

Secondary Governor
Special School Governor
A maximum of one member from any one governing body may sit on the forum.
The representatives must also be the chair of their school governing body finance committee or equivalent.

A Head teacher may not sit as a governor representative.
The HAGs should seek to ensure an appropriate geographical and size of school representation.

## 14. PRU representative

The forum member (plus a substitute) should be appointed by the Management Committee of the Pupil Referral Service.

## 15. Non School Members

Diocesan representation (plus substitutes) should be one from each faith, membership to be secured through the Standing Advisory Council Religious Education.

Trade Union representatives will report back to the Teaching Union meeting, thereby representing all unions. The representative should be appointed via an election procedure concluded at the Teaching Unions meeting.

Early Years representatives (plus substitutes) should be appointed via the Early Years Steering Group and should represent the independent and voluntary sector, rather than school nursery provision.

The representatives from the 14-19 consortium (plus substitutes) should be appointed via an election concluded by the 14-19 consortium.

## 16. Academy representative

The Academy representative plus a substitute must be elected by the
governing bodies of the Academies.

## 17. Election of Chair and Vice Chair

The Chair and Vice-Chair must be elected from the Forum's own members. The Chair and Vice- Chair will hold these positions for a maximum of two years. This extends the period of membership of Schools Forum beyond the period set out in 4.3. The Chair and Vice Chair should represent different sectors of the school community.

When the Chair and Vice-Chair are not present, the meeting can elect a Chair for that meeting only.

## 18. Declarations of Interest

It is recognised that all Schools Group members will have an interest in at least one school. It is important that members should declare if the item under discussion could make a material difference to that school, or where they may have a personal or prejudicial interest. Notwithstanding this, a member may continue contributing to the discussion, but should not take any part in any decision made concerning that particular proposal which uniquely changes funding for their particular school/schools. (An advice note concerning declarations of interest is attached at Annex 2).

## 19. Managing the Business

The following operational timescales and procedures are required to ensure that Schools Forum operates efficiently and has sufficient information and time to consider the issues.

## 20. Frequency of Meetings

Schools Forum should meet at least six times a year including the following months:
September
November
January
February
March
June
Dates must be set annually for the forthcoming year.

## 21. Forward Plan and Agenda Setting

A forward plan must be established and reviewed by the Forum on an annual basis, usually in February of each year. The following should be considered through the annual cycle:

February - programme of work for the following financial year
June outline proposals covering the areas of work contained in section 2
September - details of work set out in June

November - sign off of work to be consulted with all schools, in time to inform budget setting and Cabinet decision making in February

Agenda must be agreed by the Assistant Director, Improvement and Inclusion in consultation with the Chair of Schools Forum one week after the last forum meeting. Democratic Services will provide the resource to facilitate the forum, including organising and sending out agenda and papers, Minutes and action sheets.

A common format for all reports must be followed, using the attached template, Annexe 1.
Papers for Schools Forum must be circulated seven working days before the Schools Forum date. They are required to be signed off by Herefordshire Council's Head of Finance, Assistant Chief Executive Legal and Democratic, Head of Risk Management and the Assistant Director, Improvement and Inclusion prior to circulation.

Briefing meetings for the Chair must take place at least three working days before each Schools Forum meeting.

Minutes and an action sheet from each Schools Forum meeting must be circulated seven working days after the Schools Forum meeting as draft, and the Minutes will be formally considered and confirmed at the following Schools Forum meeting.

## 22. Decision Making

Schools Forum is an important body within the financial and service planning activities of Herefordshire Council, the Herefordshire Partnership and Children's Trust. As set out in section 2, Schools Forum is primarily a consultative body, with some decision making responsibilities. The Local Authority will take the views of Schools Forum into account before finalising arrangements on which the Forum has been consulted, at a Directorate Leadership Team and Lead Member, Cabinet and Council level.

Recommendations to the Council should normally be made through consensus. Majority voting should be used to decide any issues, with each representative casting one vote. The Chairman will have the casting vote in the event of a tie.

In the event of an urgent decision being required an email will be sent to all Schools Forum members fully explaining the issue on which a decision is required. Forum members will be required to submit their response via email to the date required. No decision will formally be made until a quorate number of responses has been received by the Assistant Director, Improvement and Inclusion. This process will be administered by Democratic Services.

Schools Forum should receive feedback on the decisions made by Herefordshire Council that have taken into account Schools Forum views as part of any consultation process. The Chair of Schools Forum can invite Council Members to provide feedback at Schools Forum meetings.

## 23. Working Groups

Herefordshire Children and Young Peoples Directorate (CYPD) and schools should try to make use of existing working groups wherever possible, to minimise duplication and use existing expertise. In order to support and advise the work of the Schools Forum existing working groups can be approached to provide information on related activities. The Forum can also, if required, set up working groups for specific tasks. Such groups could be timelimited and would need to establish clear remits, appropriate membership and operating principles.
(i) The full Schools Forum remains the decision making body for the responsibilities covered in section 3. Working groups and other groups will provide information, advice and options.
(ii) Current Schools Forum Working Groups:
(a) Budget Review Working Group: This group is established as a permanent advisory sub-group of the full Schools Forum. Importantly it reports to Schools Forum (SF), and is not itself a decision-making body.

Remit:
To provide additional support and time to consider information and data in order to inform the development of key budgetary options, recommendations and decisions relating to Dedicated Schools Grant.

Membership:
Identified members of SF including Chair and Deputy CYPD Assistant Director, Improvement and Inclusion
Finance officers
Operating principles:
To assess financial information prior to presentation to Schools Forum
To consider implications of any financial proposal
To draft papers for submission to full Schools Forum meetings
To provide considered information and advice to support the work of the full Schools Forum.
(iii) Working groups that could support the work of Schools Forum:

The following working groups have been established to develop strategy for key priority areas and to ensure effective management and implementation of delivery. The financial element of this responsibility provides information to Schools Forum and supports SF processes.
(a) Funding for Inclusion Group: This group was established to develop a strategy for the delegation of Additional Needs funding direct to schools and settings.

Remit:
To design models for delegation of Additional Needs funding.
To draft proposals for CYPD DLT, Schools Forum and Cabinet consideration.
To carry out thorough consultation.
To monitor implementation.
To monitor and review impact.
Membership:
This group has a large membership consisting of school representatives, stakeholders, CYPD officers and Finance officers.

Operating principles:

To assess information on delegated funding models
To analyse Herefordshire requirements
To analyse data on finance
To analyse range of Additional Needs and pupil numbers
To report back to all key decision making bodies
To be accountable for model implementation
To be responsible for monitoring of effectiveness.
(iv) Other such groups include:

```
Service Level Agreement Group Early Years and Extended Services Connexions Working Group Joint Agency Management Group Children's Trust Management and Outcome Groups
```

Schools Forum and CYPD aim to make the most of existing groups, rather than create new ones. The above list will develop and change according to work requirements.

ANNEX

AGENDA ITEM NO. ???

## HEADING

## REPORT BY

SCHOOLS FORUM
19 MARCH 2009

## Schools Affected

Purpose<br>Choose one of the following:<br>for information<br>to update on progress<br>to highlight issues and agree next steps<br>for consideration and decision making

## Financial Implication

## Background

Including links to legislation, national and local initiatives, Herefordshire's Children and Young People's Plan

## Issues or Risks

## Recommendations

## Background Papers

## ANNEX 2

## ADVICE NOTES CONCERNING DECLARATIONS OF INTEREST

There are many instances where a decision on an issue will have an effect on all schools, be it on a pro rata basis, and as such members would not declare an interest. Where a decision on an issue 'uniquely' affects one particular school, at which the member is, for example, the headteacher of that school, or where the head teacher's children attend, then it would be appropriate for an interest to be declared.

In considering the declaration of an interest, a Member of the Forum should apply the following test: would a member of the public, knowing the facts of the situation, reasonably think that the member might be influenced by the interest?
A prejudicial interest would include the situation whereby a proposal uniquely affects either a school at which they are a head teacher/governor or which their children attend.
Any member who requires advice/guidance concerning declarations of interest or any other issue concerning the Forum should contact the Clerk in the first instance on telephone number 01432383408.

| MEETING: | SCHOOLS FORUM |
| :--- | :--- |
| DATE: | 9 JULY 2010 |
| TITLE OF REPORT: | REPORT OF BUDGET WORKING GROUP - 20 <br> APRIL 2010 |
| SCHOOLS FINANCE <br> MANAGER | MALCOLM GREEN |

CLASSIFICATION: Open

## Wards Affected

County-wide

## Purpose

To consider the recommendations of the Budget Working Group.

## Key Decision

This is not a Key Decision.

## Recommendation(s)

THAT Schools Forum considers the recommendations of the Budget Working Party as follows;
a The role of the Budget Working Group be agreed as set out in the report and included in the School Forum's constitution
b The initial budget assumptions for 2011/12 be noted
c That the Budget Working Group undertake further work on the local pupil premium and that a detailed report on social deprivation funding including a budget strategy that ensures achievement of the 100\% funding target by 2014/15 be considered by Schools forum in the autumn as pert of the 2011/12 budget preparation.
d To approve the method of allocating the balance of the School Lunch Grant for 2010/11.

## Key Points Summary

The report is a summary of the Budget Working Group's meeting and presents proposals on

- The role of the group
- Initial assumptions on the 2011/12 Schools Budget
- Further work options on social deprivation funding
- Choices for allocating School Lunch Grant to schools in 2010/11.


## Alternative Options

1. There are no alternative options at this stage.

## Reasons for Recommendations

2. Recommendations of the Budget Working Group on $20^{\text {th }}$ April 2010.

## Introduction and Background

3. The Budget Working Group (BWG) met on 20th April to consider the role and membership of the group, the preliminary budget information available for $2011 / 12$ including the latest proposals for social deprivation funding and to make recommendations for the 2010/11 school lunch grant. . The agenda papers considered by the Budget working party are attached in the Appendices.

Present were
Julie Powell (Lugwardine), Nigel Griffiths (John Kyrle), Chris Barker (Fairfield), Peter Box (Lord Scudamore), Tracey Kneale (Marlbrook). Kathy Roberts, Malcolm Green, Louise Devlin.

## Election of chair, role of group \& membership

4. The working party considered a report by Kathy Roberts (Appendix 1) and concluded
a. the membership of the BWG should be transparent and representatives elected by HASH and the Primary Heads Forum
b. appointments should be representative of their constituent schools
c. appointments should be for three years subject to re-election. Existing members can continue if they are re-elected by their respective group.
d. agreed that continuity of membership is important as representatives gain school finance expertise
e. small schools should be represented but it was recognised that it was difficult for Headteachers of small schools to be released from school.
f. special schools should be represented
g. nominated substitutes are permitted if a member couldn't attend.
h. the membership of BWG would be refreshed in September 2010 by the Heads groups.
i. Julie Powell was elected as Chair for the meeting
j. headteacher representatives would lead in feeding back a summary from the BWG to Schools Forum and preparing other reports.

## 2011/12 and 2012/13 school budgets (Lead headteacher - Peter Box)

5. The Working Party considered a two page summary of the Department for Education (DfE) finance paper "Investing for the future, protecting the front line: school funding 2010-13". The two page summary (included in Appendix A) will be useful to Forum members as an overview as the DfE report is very detailed, complex and long.
6. The schools budget is expected to based around a Minimum Funding Guarantee (MFG) of $1 \%$, efficiency savings of $0.9 \%$ to meet cost pressures in schools estimated by DfE to be $1.9 \%$. The headroom between the MFG and the per pupil budget settlement will be required to be allocated to social deprivation if the $100 \%$ target is to be achieved. Schools are expected to make $10 \%$ savings on procurement, $10 \%$ savings on back-office costs, between 5 and $15 \%$ on energy and savings through greater collaboration and federation. The budget settlement will assume that schools are achieving these savings and if not schools will have top make compensating budget cuts

Social Deprivation funding - Local Pupil premium (Lead headteacher - Tracey Kneale)
7. The local pupil premium will require the funding formula to be more explicit on the calculation of deprivation on a per pupil basis. The current model uses a "basket of indicators" but is over complex and also targets the available funding on the schools with the highest deprivation needs. As a result of this the amount of deprivation per free school meals pupil varies from $£ 1,000$ to $£ 3,000$. It will be necessary to bring all schools to the same $£ 3,000$ per pupil. This may mean that the social deprivation funding to those schools receiving the highest amounts per pupil are frozen whilst other schools catch-up.
8. School Forums and local authorities will have a choice to base their local pupil premium on free school meals, tax credits, Income Deprivation Affecting Children Index (IDACI) or a combination of indicators. Further announcements are due in the autumn from the Department for Education.
9. Initial calculations indicate that a payment of $£ 3,000$ per free school meals pupil to all schools would be broadly sufficient to meet the requirement to pass $100 \%$ of deprivation funding to schools by 2014/15. The BWG agreed that much more work was necessary and that the next step would be to consider a budget plan setting out how the deprivation target would be implemented by 2014/15.
10. Current progress against the deprivation targets was estimated at $72 \%$ (subsequently calculated as $82 \%$ in the Section 251 budget statement due to changes in the target figure), up from $49 \%$ in 2007/08. The $20 \%$ gap is equivalent to roughly equal to $£ 2.0 \mathrm{~m}$. The deprivation budget plan would need to consider strategies for achieving an annual increase of between $£ 0.4 \mathrm{~m}$ and $£ 0.5 \mathrm{~m}$ in deprivation funding over the next four years.
11. More information is expected in the autumn when the outcome of the DSG review and the DSG funding rates are announced by government.
12. BWG comments included

- Is advance information to schools necessary about the likely below inflation settlement in 11/12?
- Not only schools with falling rolls will lose funding, schools in non-deprived affluent areas will potentially see a transfer of funding to schools in deprived areas and a below inflation settlement.
- Funding formula needs a drastic review so that it is more equal e.g. a "free school meals" pupil should be worth the same in all schools
- More up to date information on deprivation indicators such as IDACI and tax credits is needed before a choice can be made.
- How much Schools Development Grant can be used to fund social deprivation and hence count against the target?
- Savings can be made by managing supply costs within a cluster for example using pool staff across the cluster.
- Suggested schools federation but doubtful of financial savings


## School Lunch Grant (Lead headteacher - Nigel Griffiths)

13. Proposals for distributing the school lunch grant to schools were considered by the BWG. Schools Forum has previously agreed that all schools would receive an allocation equivalent to the former school meals grant i.e. primaries/special $£ 1,000$ plus 50 p per pupil and highs $£ 1,500$ plus 50 p per pupil.
14. Three proposals to distribute the remaining $£ 112 \mathrm{k}$ in 2010/11 as follows;

- Option A Devolve to schools to meet existing meal transport costs, retain £10k for light kitchen equipment and allocate the remainder to all schools at $£ 2.50$ per pupil
- Option B - distribute all the $£ 122 \mathrm{k}$ to schools at $£ 5.35$ per pupil ignoring any transport costs
- Option C - Devolve to schools to meet existing meal transport costs, retain $£ 10 \mathrm{k}$ for light kitchen equipment and allocate the remainder to those schools NOT receiving transport costs at $£ 3.10$ per pupil.

15. Schools Forum in December 2008 previously agreed that the grant should be devolved by a method that takes account of the hot meals strategy i.e. supplying primary schools from the local high school.
16. The BWG debated the options and as there was no consensus agreed that Schools Forum should be asked to make a decision at the next meeting. It is expected that the School Lunch Grant will be absorbed into DSG from April 2011 and that a local formula factor will be necessary to replicate the allocation method within the Herefordshire funding formula.
17. Detailed funding models of the various options A-C are set out in the BWG agenda papers and attached as an appendix.

## Key Considerations

18. The proposals represent very early considerations of the 2011/12 DSG budget and more work will be required by the Budget Working Group and Schools Forum particularly with regard to the social deprivation funding and the adoption of the local pupil premium. Much of this can only take place in the autumn after the publication of the DSG review and the new government's per pupil funding rates.

## Community Impact

19. None assessed

## Financial Implications

20. The financial implications of the 2011/12 Schools Budget form a significant part of the work of the BWG this year.

## Legal Implications

21. These proposals comply with the Council's legal duties.

## Risk Management

22. The Budget Working Group's proposals for the $2011 / 12$ Budget will be fully considered by Schools Forum prior to final decisions by the Cabinet Member in March 2011.

## Consultees

23. There is a statutory requirement that Schools Forum is consulted on proposed changes to centrally held DSG budgets. No further consultation other than Schools Forum is required.

## Appendices

Appendix 1- Schools Forum Sub Working Group Discussion Paper
Working papers considered by the Budget Working Party on 22 January 2010.

## Background Papers

None

## APPENDIX 1

9 April 2010

## Schools Forum Sub Working Group Discussion Paper <br> 20 April 2010

It is a recognised feature of Schools Forum operation that specific working sub groups are established to carry out research and activity on behalf of Schools Forum business.

Such groups provide more in-depth consideration and analysis to the complex funding scenarios that arise. Their feedback and support to the work of Schools Forum is critical and enables informed discussion and debate which eventually shapes any recommendations made.

These groups can be transient in nature, i.e. to support activity around one key area for consideration or more long term; the Budget Working Group being an example of the latter.

Membership of these groups will need to bring in the expertise required related to the activity undertaken and is not restricted to the members of the Schools Forum. Indeed, a broader representation is often required in order to ensure full engagement and undertaking of the topics to be tackled. Such opportunities also offer wider engagement of school and local authority staff which will enable a broader understanding of the business and function of Schools Forum.

Terms of Reference for all such groups should be devised with the activity, commitment and timescale outlined so that any members joining the group are clear about the expectations, time commitment and outcomes required. It is expected that members of such groups will undertake activities in preparation for the formal meetings in order that the required information is available and recommendations can be devised and considered prior to submission back to Schools Forum

Throughout this the Schools Forum remains the statutory body responsible for any recommendations put forward to Cabinet and all such sub working groups report into Schools Forum on completion of their research and activity.

Key Questions for Consideration:

- Membership
- How should the groups be constituted.
- Structure- Nomination of a chair
- Structure- Administrative support
- TOR
- Schools Forum to consider and outline
- Framework/template
- Management of meetings- minutes etc.
- Timeframes
- Outcomes and expectations
- Communication
- Reporting lines
- Feedback at Schools Forum meetings
- Publications/website
- Minutes of meetings
- Published forward plan
- To link with Schools Forum work plan
- Identify topics for consideration
- Establish calendar

Budget Working Group:
This sub working group is by necessity a long term sub group which focuses on key budget activities.

Membership:
Questions were asked at the last Schools Forum meeting about how do you become a member. The current membership reflects many Schools Forum members. The current Chair is also Chair of Schools Forum.

TOR:
These need to be clearly stated, detailed and agreed by Schools Forum.
Communication:
Minutes of meetings need to be available to all Schools Forum members in support and evidence of the work undertaken by the group. Reports for Schools Forum need to be in appropriate format and follow standard procedures. Presentation at Schools Forum should be undertaken by any member of the group or a nominated representative elected by the group.

Forward Plan:
The topics for consideration and timeline needs to be published as part of the Schools Forum Working Plan. The dates of meetings need to be plotted throughout an agreed period, i.e. financial/calendar/academic year.

Next Steps?
Kathy Roberts
Assistant Director: Improvement \& Inclusion

## SCHOOL FORUM - BUDGET WORKING GROUP $20^{\text {th }}$ April 2010

WRVS, Riverside, Hereford
$1.30 \mathrm{pm}-4 \mathrm{pm}$ Note: Sandwiches available from 1 pm

## Agenda

1. Election of Chair, Role of Group \& Membership
2. DCSF funding paper "Investing for the future, protecting the front line:school funding 2010-13"
3. Social Deprivation funding

Progress against target
Current factors
Local pupil premium
4. School Lunch Grant 10/11

Proposals to keep a small central amount for small equipment and to delegate remaining grant based on transport needs.

Provide a couple of options - 1 re transported meals and 1 for all schools.
5. Future Work Programme

Future meetings
June $25^{\text {th }}$ meeting - schools specific funding factors including management flat rates, small schools protection and teachers pay grant.

Three further meetings need to be fixed for late September 10, mid- November 10 and January 11 to cover the budget preparation prior to full School Forum meetings.

DCSF - Investing for the future, protecting the front line
School Funding 2010-2013
Headlines

## 1 Overall DCSF Funding

$75 \%$ of DCSF $£ 63 \mathrm{bn}$ spending is protected i.e.schools, $16-19$ participation and Surestart, but savings of $£ 500 \mathrm{~m}$ required from unprotected budgets i.e. $7 \%$ cuts from BECTA, TDA, Extended schools start-up, teacher training bursaries and DCSF back office services.

2 DCSF Priorities

- Protect frontline provision in schools
- Sufficient resources to make increased frontline investment in schools which need it most; particularly disadvantaged communities via local pupil premium
- Start to move to fair distribution of funding between authorities

3 Overall level of school funding 2010-13
Proposing to roll most core school grants into DSG from 2011/12.
Indicative increases based on current inflation assumptions and DCSF estimates of cost pressures

|  | $2010-11$ | $2011-12$ | $2012-13$ | Average |
| :--- | :--- | :--- | :--- | :--- |
| Increase per pupil | $4.3 \%$ | $1.9 \%$ | $2.3 \%$ | $2.1 \%$ |
| Cost pressures | $3.1 \%$ | $1.9 \%$ | $1.3 \%$ | $1.6 \%$ |

For Herefordshire, 4.3\% national increase in 10/11 turned into a 3.3\% Cash increase due to falling pupil numbers which in turn resulted in school budgets of less than $2.3 \%$ teachers' pay inflation for almost half our schools.

Sufficient funding in 10/11 to

- Maintain one-to-one tuition in KS2 and expand to KS1
- Maintain subsidy for extended services
- New or improved provision e.g. Sir Jim Rose school place following child's $4^{\text {th }}$ birthday
- Continued protection of front line provision in schools
- $0.9 \%$ efficiency savings by schools

All schools will need to make some level of savings to meet cost pressures and invest in their priorities. Schools that receive the Minimum Funding Guarantee will need to make more.

## APPENDIX A

- The MFG will be set below cost pressures - we expect $1 \%$. Will be announce din the autumn.
- MFG will apply to school budget and the grants now included in DSG but previously allocated separately.


## 4. Local Pupil Premium

- Pupil premium to determine exact amount of money attached to each and every deprived pupil - precise nature determined locally.
- Require local authorities to pass on $100 \%$ of deprivation funding by 2014/15
- Introduce local pupil premium by $2012 / 13$ and to become the main vehicle for distributing deprivation funding
- Local authority working through Schools Forum to determine which deprivation factors the local pupil premium uses - and also how best to implement gradually.
- Progress towards the $100 \%$ target will be monitored through the annual S52 budget statement.

Some redistribution of funding between schools within an authority is desirable over the next 5 years.

## 5. School Efficiencies

Procurement - schools spend $£ 6.5$ bn - DCSF looking for $10 \%$ savings on procurement i.e. $£ 650 \mathrm{~m}$. Benchmarking shows that if schools that spent the most on goods and services improved to just the $75^{\text {th }}$ percentile then the savings would be $£ 700 \mathrm{~m}$

Back office costs - schools spend $£ 2.5$ bn on back office staff and service. $10 \%$ savings would be $£ 250 \mathrm{~m}$.

Energy - schools spend $£ 500 \mathrm{~m}$ on energy. Research suggests between 5 and $15 \%$ is achievable through changing behaviours of school occupants. $5 \%$ would save $£ 5 \mathrm{~m}$. Loans are available to support energy reduction programme and free energy display meters will be provided and installed by British Gas.

Collaboration and federation - schools working together are stronger and can deliver better outcomes for their pupils. Many schools are discovering the significant savings that federations can deliver, in addition to the huge school improvement savings with savings of well over $£ 300 \mathrm{~m}$ if a third of all schools federated.

Malcolm Green
19.04.2010

# Investing for the future, protecting the front line: 

school funding 2010-13


## Ministerial foreword



Over the past 12 years, our education system has been rebuilt on foundations of inspirational teaching, great school leadership and sustained record investment.

We now have almost 3,500 Sure Start children's centres compared to none in 1997, nearly 4,000 schools have been rebuilt or refurbished, per pupil funding has more than doubled and over 42,000 more teachers and 212,000 more support staff have been recruited.

As a result, outcomes for children and young people have improved dramatically, we have many more outstanding schools and many fewer underperforming schools and our education system has gone from below average in the world to well above average.

But our ambition is to have a world-class schools system in which there is excellence not just for some but for all and where every pupil gets the support they need to overcome the additional barriers they face.

We set out the next stage of our reforms to achieve this ambition in our White Paper Your child, your schools, our future: building a 21st century schools system.

But we also know that we will have to do so in tougher times.
In the Pre-Budget Report, the Chancellor of the Exchequer said that he will protect front-line spending on the police, the health service and in our schools.

In the case of schools, we also know that we will have to make tough choices and identify savings across the Department for Children, Schools and Families (DCSF) budget.

And today I am setting out details of the savings that I have identified so far; providing more information about the real terms rises in school funding to help schools and local authorities plan for the next three years in advance of further details in the autumn; and launching a further consultation following our review of the Dedicated Schools Grant.

The Pre-Budget Report confirmed that from 2011-13 funding for Sure Start will continue to rise in line with inflation; funding for 16-19 learning will rise by 0.9 per cent year on year with an extra $£ 202 \mathrm{~m}$ this year to meet our September Guarantee; and funding for schools will increase by 0.7 per cent in real terms, which at current inflation levels will mean a cash increase of 2.7 per cent. This comes on top of real terms increases of 2.4 per cent, or cash increases per pupil of 4.3 per cent, in 2010-11.

This means that 75 per cent of the DCSF Budget has been protected and we can:

- deliver our pupil and parent guarantees including one-to-one tuition for all children in primary school and Year 7 who fall behind;
- ensure there is strong discipline and good behaviour in every school;
- meet our September guarantee to all school leavers of a place in college or training;
- maintain our additional teachers and support staff;
- and in addition, take forward our Building Schools for the Future pledge to rebuild or refurbish all secondary schools. We have announced a further tranche of BSF projects: $£ 418.3 \mathrm{~m}$ will be invested across Buckinghamshire, Cornwall, Gateshead, Lincolnshire, Oxfordshire and Sutton.

By 2013, the Chancellor also said that I will need to find $£ 500 \mathrm{~m}$ in savings from my non-protected spending, which leaving aside the teachers' pension scheme accounts for 8 per cent of the DCSF's £63bn resource budget.

This is equivalent to a 7 per cent cut and requires tough choices.
I have so far identified savings of over $£ 300$ m, including: $£ 135 \mathrm{~m}$ from our NDPBs with significant reductions in funding for Becta and the TDA; $£ 100 \mathrm{~m}$ by ending start-up funding for extended services now that 95 per cent of schools already offer access to them; $£ 50 \mathrm{~m}$ by scaling back bursaries for initial teacher training now that we have a steady flow of new teachers; and $£ 5 \mathrm{~m}$ in savings from communications budgets including by moving Teachers' TV online. At the same time the Department will save a further $£ 8 \mathrm{~m}$ per year from the costs of its back office functions, by sharing services with other government departments.

We still have further work to identify savings without cutting into programmes such as short breaks for disabled children, music, sport or support for looked-after children because I am determined to do whatever it takes to protect the front line.

Real terms increases in schools funding of 0.7 per cent, or 2.7 per cent cash at current levels of inflation, mean we can resource increasing pupil numbers - a projected further 80,000 pupils and still increase per pupil funding by 2.1 per cent in cash. This means we can resource our priorities:

- ensure one-to-one tuition can be maintained in KS2 and year 7 and expanded to KS1, delivering our "3Rs" guarantee;
- maintain the subsidy for extended services, supporting a richer and broader school experience for all pupils but particularly those from more deprived backgrounds;
- resource new or improved areas of provision, such as ensuring parents are able to secure a school place from the September following their child's 4th birthday, as recommended by Sir Jim Rose; and
- ensure continued protection of core frontline provision for children in schools and thus delivery of our pupil and parent guarantees.

For the same period, we expect average cost pressures of 1.6 per cent cash per pupil. This means that schools on average will be able to meet their cost pressures from within their overall increase.

The actual level of increase in funding for each individual school will vary. It will depend on each school's own particular needs; local decisions about how best to meet needs; and the conclusion of the consultation I am beginning today on the distribution of the Dedicated Schools Grant.

However, as in the past, we will protect schools by setting a minimum funding guarantee (MFG): a guaranteed per pupil increase in their like-for-like budget. We will, as usual, set the exact level of the MFG in the autumn, but it will certainly guarantee all schools increasing per pupil budgets in cash terms. Of course, the majority of schools will receive higher funding increases than the MFG as is the case with three quarters of schools this year.

Every school faces different challenges and some schools face greater challenges than others.
We know that results have been rising fastest of all in schools in the areas with the greatest deprivation and the gap has been narrowing.

But we have much more to do and we are determined to tighten the link between deprivation and school budgets so that schools with the greatest proportion of pupils from disadvantaged backgrounds get the additional resources they need.

We have been reviewing the Dedicated Schools Grant to ensure that funding is distributed fairly, transparently and responds to the needs of children and young people, and today have published the Consultation on the future distribution of school funding.

Currently, around $£ 3$ bn is allocated to local authorities as additional deprivation funding through the Dedicated Schools Grant, rising to nearly $£ 4$ bn including other grants.
In the past, local authorities have not always passed on all of this funding to schools on the basis of deprivation and we have already made it clear to local authorities that we expect them to do so in the future.

But to ensure that all schools who take on pupils from disadvantaged backgrounds get the additional resources they need and still have the flexibility to decide how they use deprivation funding, it is also our intention to require local authorities to use a Local Pupil Premium to distribute deprivation funding, based on their own local decisions of how best to measure deprivation, and to increase it gradually before 100 per cent of deprivation funding is passed on appropriately by 2014-15.

During our review, we received some representations that a nationally-set pupil premium should be implemented.

However, a nationally-set pupil premium would not take account of local need, would prescribe a single amount of funding to overcome deprivation across the whole country and would, according to the Institute of Fiscal Studies, require severe and immediate cuts to school budgets or other public services to pay for it.

So it is also our intention that the definition and therefore the level of the pupil premium is agreed locally so that it can properly reflect local need, circumstances and challenges.

It is however vital that all schools make savings to enable schools collectively to meet all cost pressures, ensure investment in our key priority areas, allow progress to be made on delivering a fairer funding system without creating damaging instability for schools funded at the MFG, and use their resources to best effect to maximise investment in improving outcomes for their pupils. So alongside a real terms rise in school funding of 0.7 per cent, (a cash increase of 2.7 per cent), we have also set schools challenging but achievable efficiency targets of 0.9 per cent or $£ 650 \mathrm{~m}$
across the school system as a whole which will enable them to meet cost pressures and continue to deliver improved outcomes for pupils.

It should be possible for schools, across the piece, to save in excess of this. We believe schools could go further and potentially make efficiency savings of up to $£ 950 \mathrm{~m}$, providing up to $£ 300 \mathrm{~m}$ extra savings which could be recycled by schools to spend themselves on their priorities to support every child.

We published a discussion document on efficiencies - Securing our future: using our resources well in November last year setting out the areas where we believed schools would be most able to achieve efficiency savings.

I know that school leaders around the country have recognised the progress that needs to be made and are responding vigorously to the challenge of identifying efficiency savings in order to switch resources to the frontline. Around 1,800 schools have already taken up the offer of free financial consultancy support that we have made available to all maintained schools and we expect many more schools to attend one of the conferences that we have arranged with the National College, the LGA and other organisations.

We also announced last week that we will fund 1,000 more primary school bursars.
There is no doubt that this is a tougher settlement than in the past and tough choices have to be made by schools, by local authorities and by government.

I have chosen to protect frontline budgets, pass on real terms increases to schools, make tough choices to find savings in the DCSF unprotected budget and support schools to make efficiencies.

I have also chosen not to create excess places that would deprive existing schools of funds they need and not to introduce a national pupil premium that would require severe and immediate cuts to school budgets.

And I believe those are the right choices for our schools and for the future of our country.

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## Ed Balls MP

Secretary of State for
Children, Schools and Families

## 1. Overall DCSF funding maximising resources for the frontline

1.1 We are committed to ensuring that every child enjoys their childhood, does well at school and turns 18 with the knowledge, skills and qualifications that will give them the best chance of success in adult life. It is because we are committed to securing the very best for children that this Government has pledged to protect frontline investment in children's outcomes across all ages. The Pre-Budget Report (PBR) announced that in 201112 and 2012-13:

- funding for schools will rise by 0.7 per cent in real terms;
- funding for provision for 16-19 year olds will rise by 0.9 per cent in real terms; and - funding for Sure Start will be maintained in real terms.
1.2 In addition the PBR announced an extra $£ 202 \mathrm{~m}$ in 2010-11 for the September School Leavers Guarantee ensuring the costs of funding a place in education or training for every 16 and 17 year old who wants one are met in full.
1.3 In this way, the PBR established real terms protection for 75 per cent of the DCSF budget. Excluding teachers' pensions, which make up a further 17 per cent of the budget ${ }^{1}$, funding for the remaining 8 per cent of the budget will be determined at the time of the Spending Review. This includes central resources to drive school improvement, such as the city challenge programmes; resources for teacher training and resources to support families. These are also key areas of investment to support schools in their role. A full breakdown of DCSF resource spending is set out below:

[^0]
## Breakdown of spending: total $=£ 63$ bn


1.4 The charts show that the 75 per cent of DCSF spending goes straight to frontline services - to schools, colleges, Children's Centres and early years providers. 17 per cent reflects the teachers' pension scheme.

## Breakdown of unsettled (8\%)



Of the remaining $8 \%$ of the budget, 1 per cent of our budget goes towards supporting teachers, through initial teacher training to make sure we have the teachers we need in the future. A further 2 per cent of our budget goes directly to local authorities in AreaBased Grant to be spent on local services for children and young people - for example information, advice and guidance services for young people through Connexions, positive activities for young people, and support services for children in care. Only around 5 per cent of the DCSF budget is spent directly by the DCSF and its arms-length bodies (NDPBs). This breakdown is illustrated in the diagrams below.

## Further breakdown of the 'other spending on children and young people'



## Breakdown of Area Based Grant (2\%)


1.5 We know that if in tough times we are to protect the frontline and ensure it can continue to deliver high-quality services to children and young people, we need to drive efficiencies and make tough choices about reducing direct spending by DCSF and its partners. At the PBR we committed to finding $£ 500 \mathrm{~m}$ savings across 2011-12 and 2012-13 from these unprotected areas, ( $£ 150 \mathrm{~m}$ in the first year and $£ 350 \mathrm{~m}$ in the second which equates to a 7 per cent cut to non-settled budgets in the second year) and we now set out more details of this below.
1.6 To make the most of our investments in the frontline, over the past 5 years we have had a relentless focus on reducing our own costs. This has involved a range of activity, looking at our staff numbers, procurement, facilities and estates and how our NDPB and inspection partners work. Between 2004 and 2009 we have reduced DCSF staff numbers by 1,465 so that we work in an effective and focused way, concentrating our resources where they have the most benefit and impact. In order to ensure that our workforce offers the best value for money we have relocated 1,130 jobs out of London and the South East. We have made significant savings on our estate costs through reducing in 2008 to one building in London, which does and will continue to save $£ 12 \mathrm{~m}$ a year. We have made significant reductions of $£ 36.3 \mathrm{~m}$ on our back office costs.
1.7 We know though that we must continue to scrutinise our costs and make significant savings in the future, and have recently introduced a corporate services transformation programme which will save us $£ 8 \mathrm{~m}$ per year going forward from our HR, finance and procurement costs.

## Arms length bodies

1.8 As well as looking at our own department we have also looked to our partners to offer increased value for money, whilst maintaining their frontline work. We have rationalised inspectorates and reduced the cost of inspection, which is now 30 per cent less than it was in 2004, and Ofsted has also reduced its staff numbers in this period by 743 . We have also pushed our NDPB partners to meet us in this drive for efficiency and have asked them to make 5 per cent administration savings year on year. These reductions in admin budgets have led to savings of over $£ 88.5 \mathrm{~m}$ so far. ${ }^{2}$
1.9 To go further, a key part of the $£ 500 \mathrm{~m}$ package will therefore come from significant reductions in our NDPB budgets alongside reductions in many areas of central provision, consistent with the White Paper Your child, your schools, our future: building a 21st century schools system which seeks to devolve more control to schools.
1.10 Over the last 12 years, it has been necessary to support schools in specific areas, such as workforce reform, developing the use of technology and delivering the curriculum. Improvements in schools have been underpinned by the Workforce Agreement, which has contributed to raising standards and tackling workload. The Government remains committed to the agreement and to implementing it, working closely with social partners and schools.
1.11 But the next phase of reform, building on the widespread excellence that now exists, needs to be based largely upon schools learning from one another. So we will be looking at the functions of our NDPBs to ensure that they focus on their particular specialist expertise and scale back their fieldforces. At the same time, we will build capacity within our schools for them to take control of their own improvement, drawing on NDPB expertise as meets their needs.

## DCSF central spending

1.12 The department is looking very closely at the remainder of its budget to find further savings in order to protect the frontline and other key areas of provision. It will require tough choices about the activities we will be able to support in future. We will save $£ 100 \mathrm{~m}$ over 2011-12 and 2012-13 by ending the start-up funding available to local authorities and schools for extended services. This funding was always meant to be timelimited, as a means of helping schools to develop their services. Over 95 per cent of schools now offer extended services and we expect all to be doing so later this year. Core funding for extended services (over $£ 300 \mathrm{~m}$ per year) is protected in real terms so that
schools can continue to run after school clubs and services and subsidise children from low-income families to participate in the activities on offer.
1.13 We have had huge success in making teaching a profession of choice and we have the best generation of teachers ever in our schools. We will continue to protect core funding for initial training and the recruitment of teachers to secure the best in the future. However, given the very buoyant recruitment market in many areas, we have made reductions to the level of some bursaries for recruits to initial teacher training which will generate savings of the order of $£ 50 \mathrm{~m}$ in the 2011-13 period. These changes will come in for postgraduate students starting in September 2010, the basic bursary of $£ 4,000$ will still apply to all postgraduate courses and some subjects will continue to be eligible for bursaries of $£ 6,000$ and $£ 9,000$ as before.
1.14 We will also save $£ 5 \mathrm{~m}$ from our communications expenditure over the two years 2011-12 and 2012-13, almost half of which will come from changes to the way we operate Teachers TV. We want to close down the TV channel element and move - what has become a popular resource for teachers - into an online, on-demand service.
1.15 In total, so far, we have identified from unprotected budgets savings of over $£ 300 \mathrm{~m}$ out of the $£ 500 \mathrm{~m}$ needed, so there is more work to be done. At the same time the Department will save a further $£ 8 \mathrm{~m}$ per year from the costs of its back office functions, by sharing services with other government departments.

| Savings towards the $£ 500 \mathrm{~m}$ target ( $£ \mathrm{~m}$ ) | 2011-12 | 2012-13 |
| :---: | :---: | :---: |
| NDPBs | 48.5 | 86.5 |
| Of which |  |  |
| Becta | 20 | 25 |
| Training and Development Agency | 15 | 40 |
| National College | 2 | 5 |
| School Food Trust | 0 | 3 |
| QCDA/Ofqual | 7.5 | 12 |
| Extended schools start-up funding | 30 | 71 |
| Reduction in the levels of some bursaries for Initial Teacher Training | 19 | 29 |
| Central admin and communications | 10.5 | 10.5 |
| Of which |  |  |
| Teachers TV becoming an online, on demand service | 1 | 1 |
| Total | 108 | 197 |
| Total left to find | 42 | 153 |

# 2. The case for continued investment on a strong foundation 

2.1 By combining extra real terms investment, in the core services of early years, Sure Start, schools and colleges, with efficiency savings we will be able to meet frontline spending needs and deliver our guarantees to pupils, parents and school leavers to meet our Children's Plan commitments.
2.2 World class schools and world class standards are central to achieving our ambitions for children. This means having schools that are well resourced; that have excellent leadership and teaching; that utilise a broad mix of staff able to play their part in helping children develop, working effectively with other services as necessary; that have excellent facilities; and are able to provide a wide-ranging and full curriculum offer. The entitlements which we have set out in our pupil and parent guarantees are fundamental to ensuring every child has the opportunity to achieve their potential, which is vital for the economic success of our country.
2.3 We have only been able to move to this comprehensive set of entitlements because of the foundations we have laid in the last 12 years, delivered through the sustained increases in investment:

- revenue funding per pupil between 1997-98 and 2009-10 rose by $£ 2,410$ per pupil (83 per cent) in real terms;
- total funding, including capital, has more than doubled per pupil in real terms between 1997-98 and 2009-10 and will rise to $£ 6,290$ per pupil in 2010-11.
2.4 Through these resources, we have been able to greatly increase the status, reputation and quality of the teaching profession. Schools have been able to recruit 42,000 additional teachers since 1997 allowing smaller class sizes, more personal attention through small group and one-to-one provision, and a greater range of curriculum provision. The wider school workforce has also expanded significantly with now over a million people in schools or other settings working to support children in their education and development, allowing teachers to concentrate on teaching. Schools now receive much greater certainty and stability in their funding levels to assist them in planning their budgets efficiently through the creation of the Dedicated Schools Grant, multi-year settlements and guaranteed minimum funding increases (the Minimum Funding Guarantee).
2.5 This investment has been critical for securing the improvements in provision and in outcomes that we have seen in the last 12 years:
- since 1997, school standards, measured by the average attainment of the pupil cohort, have risen steeply, with strong improvement in national tests and examinations. In primary schools, the rise has been sustained and consistent. In 2009, 80 per cent of pupils achieved at least Level 4 (national expectations) in Key stage 2 English, and 79 per cent in mathematics, whereas in 1997 these figures were 63 per cent and 62 per cent respectively.
- there is a similar picture for secondary schools. In 1997, 45 per cent of 15 year olds achieved $5 \mathrm{~A}^{*}$-C grades at GCSE or equivalent, and an estimated 36 per cent achieved the tougher measure of five $A^{*}$-C grades including both English and mathematics. By 2009, these figures had risen to 70 per cent and 50 per cent respectively.
- over 20,000 schools ( 95 per cent) are now providing access to the core offer of extended services based on the needs of their local community, ensuring the necessary focus on healthy and successful child development as well as strong educational outcomes.
2.6 Independent international evidence endorses this national progress. The 2007 Trends in International Mathematics and Science Study (TIMSS) reported that children in England have made significant gains in mathematics since 2003/04 and are continuing to achieve excellent results in science. In both subjects and at age 11 and 14, children in England perform in the top ten of the 59 countries studied.
2.7 However, the challenges ahead are significant. Children will need a greater range of skills and knowledge to succeed in the modern economy. They will need to be more flexible and resilient to manage in an economy which places ever-evolving demands on the workforce. And collectively, we still need to go further to ensure that children from disadvantaged backgrounds are able to fulfil their potential. These challenges come at a time where the importance of ensuring maximum value is delivered from every pound invested has never been greater.
2.8 Because of the significant investment in the school system, schools are well placed to respond to these challenges. The increased investment in resourcing over the last 12 years has created the platform for the world-class education set out in our pupil and parent guarantees. These include ensuring a comprehensive range of support for children falling behind through one-to-one tuition and other dedicated catch-up programmes; individual personal tutors in secondary schools; opportunities to learn across a wideranging curriculum and to participate in activities outside the school day. The same platform has allowed us to set out the wider measures included in the White Paper Your child, your schools, our future - building a 21st century schools system ${ }^{3}$, such as spreading the impact of great leaders, developing greater collaboration and co-operation between schools and between schools and other services, and strengthening school accountability and improvement.
2.9 These steps are all underpinned and enabled by the level of resourcing for schools. This means for the pupil and parent guarantees to be delivered and for the school system to be further improved, there needs to be certainty about the level of resourcing that schools will have combined with steps to optimise the use of this resource. Only through both securing the future level of investment and using these resources effectively can we continue to further enhance the experience our children receive and the outcomes they achieve and thus realise our ambition to make England the best place in the world for children and young people to grow up.


## The priorities for school funding 2010-13

2.10 The Government's priorities for school funding are three-fold:

- to ensure that frontline provision in schools is protected and that schools benefit from a multi-year planning horizon, thus allowing continued progress on the quality of education given to children and young people and the outcomes they achieve. We will do this through delivering much greater savings from non-frontline services and helping schools ensure that maximum value is gained from every pound spent within the schools system, so that public money has the greatest effect it can in improving outcomes for children;
- to ensure that there are sufficient resources to make increased frontline investment in schools which need the most: particularly those serving more disadvantaged communities within each local authority, delivered through a locally-agreed pupil premium. This Local Pupil Premium will ensure that the funding to meet the needs of pupils from more deprived backgrounds is transparent and responsive so schools can be confident that they will be resourced appropriately; and
- to start to move towards a more equitable and fair distribution of funding between local authorities, recognising that the current system of funding is largely based on historical allocations rather than present need.


## 3. The overall level of school funding from 2010-13

3.1 Since 2004-05, schools and other front-line services have had multi-year budgets to enable them to plan ahead with more confidence. This is particularly important in schools as academic years span two financial years and schools take resourcing decisions largely on an academic year basis.
3.2 Schools will already be receiving their budgets for 2010-11. The PBR confirmed that announced levels of funding for 2010-11 would be maintained and therefore overall schools will benefit from an increase in school budgets (through the Dedicated Schools Grant) of a 2.4 per cent in real terms or a 4.3 per cent per pupil cash increase.
3.3 The PBR announced an average annual 0.7 per cent real terms increase for schools across 2011-13. This will be applied to all the core school grants that schools receive and other key areas of pupil provision such as resources for one-to-one provision and extended schools provision. These grants total $£ 37.2$ bn in 2010-11 and are listed below. We are proposing to roll the majority of these into the Dedicated Schools Grant from 2011-12 to streamline the number of grants to local authorities. The grants covered by the PBR announcement are:

- Dedicated Schools Grant
- School Standards Grant and School Standards Grant (Personalisation)
- School Development Grant
- Ethnic Minority Achievement Grant,
- Early Years: Extending and increasing the flexibility of the entitlement for 3-4 year olds
- School Lunch grant
- Extended Schools grants within the Standards Fund
- General Annual Grant for all academies
- Resources devolved to schools for school improvement
- Funding for one-to-one provision and Every Child interventions.
3.4 Schools primarily receive funding according to the number of pupils they have, so the key determinant of the actual budget received by a school is the number of children on roll. This means that schools can more clearly plan on the basis of understanding the increase
they will receive in cash terms and on a per pupil basis which they can then set against their own local assessment of pressures and pupil numbers.
3.5 The average annual 0.7 per cent real terms increase announced at the PBR is equivalent to an average annual cash increase for 2011-12 and 2012-13 of 2.7 per cent at current projected rates of inflation ${ }^{4}$. The cash increase will be confirmed later in the year: if inflation increases, the cash amount available to schools will increase in proportion to maintain the 0.7 per cent real terms increase announced and vice versa.
3.6 The table below sets out the indicative increases for each of the three financial years based on current inflation assumptions, and our estimate of cost pressures, discussed below.

|  | $\mathbf{2 0 1 0 - 1 1}$ | $\mathbf{2 0 1 1 - 1 2}$ | $\mathbf{2 0 1 2 - 1 3}$ | Annual <br> average <br> across <br> $\mathbf{2 0 1 1 - 1 3}$ |
| :--- | :--- | :--- | :--- | :--- |
| Total resources for core school <br> funding $£ \mathrm{~m}$ | 37,268 | 38,099 | 39,300 |  |
| Overall increase in cash terms | $4.0 \%$ | $2.2 \%$ | $3.2 \%$ | $2.7 \%$ |
| Increase per pupil in cash <br> terms ${ }^{1}$ | $4.3 \%$ | $1.9 \%$ | $2.3 \%$ | $2.1 \%$ |
| Estimate of Cost pressures | $3.1 \%$ | $1.9 \%$ | $1.3 \%$ | $1.6 \%$ |

This is based on the Department's projection of pupil numbers on a like-for-like basis. It does not include an estimate of the growth in the full-time equivalent pupil numbers arising from increased take-up of early years provision.

## What this means for individual schools

3.1 There are a number of calls on the 2.7 per cent cash increase in schools budgets. The first priority for funding is the increase in pupil numbers that are projected over the next few years: over 80,000 more full-time equivalent children by 2012 compared to 2010 due to the increased birth rate since 2001. Even after allowing for demographic projections, this funding would still allow cash increases of 2.1 per cent per pupil.
3.2 Per pupil increases of 2.1 per cent for 2011-12 and 2012-13 on top of the 4.3 per cent per pupil increase in 2010-11 means that there is sufficient funding to:

- ensure one-to-one tuition can be maintained in KS2 and year 7 and expanded to KS1 delivering our "3Rs" guarantee;
- maintain the subsidy for extended services, supporting a richer and broader school experience for all pupils but particularly those from more deprived backgrounds;
- resource new or improved areas of provision, such as ensuring parents are able to secure a school place from the September following their child's 4th birthday, as recommended by Sir Jim Rose; and
- ensure continued protection of core frontline provision for children in schools and thus delivery of our pupil and parent guarantees.
3.3 This funding also includes resources for other pupil provision which is organised by the local authority, for example, early years provision in the Private, Voluntary and Independent sector; provision for pupils with special educational needs, resources for alternative provision and other areas of provision such as catering and insurance. It is for local areas to decide which services are best provided on an authority wide basis and which should be for individual schools to deliver. Schools Forums are, rightly, the place where such decisions should be taken and as a result there is considerable variation reflecting local decisions and organisation, with between 6 per cent and 18 per cent of funding spent by the local authority on direct pupil provision on behalf of its schools. Going forward, we would expect an equally strong focus on ensuring efficiencies are found within this area, to ensure resources are used to maximum effect.
3.4 For the same period, we expect average cost pressures of 1.6 per cent per pupil in cash terms, as set out in the table below. This means that schools on average will be able to meet their cost pressures from within their overall increase. The pressures are higher in the first year due to the increase in National Insurance contributions which employers (i.e. schools) have to pay and because the September 2010 pay award for teachers is higher than what can be expected in the next Spending Review period. The PBR announced that the Government would seek a 1 per cent cap on basic pay uplifts across the public sector for 2011-12 and 2012-13. On this basis, and subject to the usual pay review body and negotiation processes, the table below shows the maximum possible pressure from pay uplifts. Subject to evidence of the recruitment and retention levels and other factors within the school workforce awards could be lower.

| Cost pressures for 2011-13 |  | 2011-12 |  | 2012-13 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Figures are year-on-year |  |  |  |  |  |
|  | $\%$ of total expenditure <br> (a) | Estimated uplift (b) | Overall <br> Budget <br> impact | Estimated uplift (b) |  |
| Teachers' Pay: | 55.0\% | 2.3\% | 1.3\% | 1.2\% | 0.7\% |
| Other Pay | 23.0\% | 1.5\% | 0.3\% | 1.0\% | 0.2\% |
| Non-pay Costs | 22.0\% | 1.5\% | 0.3\% | 2.0\% | 0.4\% |
| TOTAL | 100\% |  | 1.9\% |  | 1.3\% |

Figures are based on headline pay awards where known and the expectation that pay awards will not be higher than the $1 \%$ cap set out in the PBR, although final awards will be subject to the usual pay review body and negotiating processes. They incorporate the $1 \%$ increase in employer's National Insurance for April 2011 and an estimate of salary drift for teachers. Non-pay inflation is based on CPI projections.

The overall budget impact is a weighted average of the various pressures and is calculated by multiplying column (a) by column (b) for each year
3.5 It is however vital that all schools make savings to enable schools collectively to meet all cost pressures, ensure investment in our key priority areas, allow progress to be made on delivering a fairer funding system without creating damaging instability for schools funded at the MFG and to use their resources to best effect to maximise investment in improving outcomes for their pupils. We have already said at the PBR that we want all schools to make savings of 0.9 per cent on average over 2011-12 and 2012-13. All schools should consider improving the way they procure goods and services; looking at whether they can share back office functions with other schools; exploring federation and other partnership options with other schools in order to deliver a broader range of provision more efficiently and make savings on leadership costs; and using benchmarking to evaluate their overall use of resources. With a planning horizon from 2010-11 to 2012-13, schools will be able to look across all three financial years to help them make savings and planned changes to their use of resources to secure better value for money, including using moderate school balances to smooth their funding to meet cost pressures.
3.6 Through making these efficiency savings, schools will be able to ensure further investment in their provision for pupils, for example through more catch-up provision, additional specialist staff or expanded extended services provision: whatever they feel will be of most benefit to their children. There are many ways in which schools are being supported to make efficiencies, which are discussed further below.
3.7 It is absolutely right that schools, like other services and the rest of local and central government, look at all aspects of their budget to identify ways to make savings. All schools will need to make some level of savings to meet cost pressures and invest in their priorities, and the minority of schools that receive the Minimum Funding Guarantee schools that have historically been receiving higher levels of funding than their local formula suggests - will need to make more. This document sets out our ambitions on the level of savings which we think can be made and through these savings, we will be able to ensure both that funding can move to those areas that need it most, particularly responding to the needs of pupils from more deprived backgrounds, and that schools free up resources to reinvest locally to improve the provision which they offer to their children.

## Ensuring frontline protection for all schools

3.8 While the overall increase in funding for schools will average 2.1 per cent cash per pupil based on current levels of inflation, increases for individual schools will vary depending on their particular circumstances and due to changes in both national and local distribution of funding to better reflect relative needs. It is right that funding should reflect need, but schools also need certainty with which to plan. That is why since 2003 we have set a minimum funding guarantee, which guarantees a minimum increase in per pupil funding that any school will receive on a like-for-like basis. This minimum increase is set below the level of the average increase so the majority of schools will receive a higher increase - for example in 2009-10, 75 per cent of schools received an increase above the minimum funding guarantee - thus allowing re-distribution of resources to meet need.
3.9 From 2008-09 to 2010-11, the MFG has been set at a level below our assessment of cost pressures, reflecting our expectation that relatively higher funded schools can and should make efficiency savings to help them meet these pressures and in this way, schools on the MFG can still protect frontline provision whilst allowing resources to be recycled to other schools in the local area.
3.10 For 2011-12 and 2012-13, the MFG will continue to be set below cost pressures to reflect our expectation that all schools should both make efficiency savings and are able to protect their frontline provision. And whilst all schools will need to make efficiency savings, it is right that those, that have historically had higher levels of funding than their local formula implies, i.e. have in the past been relatively generously funded, should be expected to make more.
3.11 Following the completion of the DSG review, as usual, the level of the MFG will be set in the autumn once the overall cash envelope is confirmed, but it will guarantee that all schools will receive a cash increase in their per pupil budget, with most receiving above the MFG level. The MFG will apply to a school's total budget, including both money from the DSG and additional funds previously allocated through specific grants that we are rolling into the DSG.
3.12 By setting the MFG below cost pressures in this way, we can ensure there is room for redistribution both locally, through the local pupil premium, and nationally through the new DSG formula, but still ensure that all schools are able to protect the frontline. Moving more quickly to revise the distribution of funding through lowering or abolishing the MFG would mean significant reductions in resources for many schools.
3.13 The combination of the PBR announcement of real terms increases in schools funding of 0.7 per cent, or 2.7 per cent cash at current levels of inflation ( 2.1 per cent cash per pupil) and our intentions with respect to the MFG means schools now have a good planning basis for the next three years. They will have secure budgets for 2010-11 and can use their own local estimate of cost pressures and circumstances combined with the knowledge of the average increase of 2.1 per cent per pupil and continuation of the MFG to draw up realistic budget scenarios across 2011-13 so that they can efficiently plan their resource across a three year period. In doing so, they can look at the scope for efficiency savings to ensure they take into account opportunities to reinvest resources into frontline provision.
3.14 This will mean schools flexing their budgets across the three years and using their modest in-year balances to help them. However, this does not mean excess balances should be amassed by schools. Whilst a school that is planning effectively across the three year period may wish to accrue a small surplus to flex over the three year period, local authorities should continue to claw back excessive balances. Alongside this document, we have issued guidance ${ }^{5}$ to help local authorities to do that, clarifying the circumstances when a school can justify defining a surplus as committed. Strong action should be taken by local authorities to claw back excessive, uncommitted balances. These can then be used collectively within the authority to fund invest to save priorities such as pump-
priming federations or partnership arrangements, or resourcing school business managers.

## What this means for local authorities

3.15 In parallel with this document we have launched a consultation on the principles that should underpin the future distribution of the DSG between local authorities (the Consultation on the future distribution of school funding ${ }^{6}$ ). Final decisions will be taken following this consultation which will set the actual increase that each local authority will receive. However, just as schools need a basis to plan, local authorities also need to be confident that they will have sufficient resource to deliver the MFG; be able to meet the cost of policy expansions such as on early years and to make progress on improving their local targeting of deprivation. For this reason there will be a minimum per pupil increase for each local authority in 2011-12 and 2012-13 and this will be set above the level of the MFG.
3.16 Opportunities for further efficiencies should be explored through schools membership in Children's Trust arrangements. These arrangements allow schools to pool budgets and share other resources with other partners in the Children's Trust including the PCT, police and local authority itself in the interests of promoting children's wellbeing and educational achievement. Through their representation on the Children's Trust Board schools will be more actively engaged in strategic decision making and this should enable better coordination of commissioning. .

## Ensuring funding can move to where there is greatest need

3.17 The funding which any individual school receives is dependent on their own circumstances, for example the change in the number of pupils on their roll, distributional decisions made locally through the local formula and the national allocation of funding through the Dedicated Schools Grant received in their authority. This means some schools will see increases above the average increase, and some below.
3.18 A fair funding system, and one which allows the movement of resource between schools is vital: resources should be targeted where there is greatest need and that is why we are consulting on the distribution of the DSG between local authorities. But as we set out in the White Paper Your child, your schools, our future: building a 21st century schools system, it is important that local authorities support schools in most need by passing on to schools all the funds made available to them that are aimed at tackling deprivation, and we are therefore asking all local authorities to introduce a Local Pupil Premium to support this objective as discussed below and set out in detail in the consultation document. This means some re-distribution between schools within a local authority is desirable over the next 5 years. Therefore the actual increase per pupil each school receives will depend on decisions taken on the local formula, in conjunction with the local Schools Forum; the

6 The Consultation on the future distribution of school funding can be found at http://publications.dcsf.gov.uk/default. aspx?PageFunction=productdetails\&PageMode=publications\&Productld=DCSF-00251-2010
particular nature of the school; and the final distribution methodology of the DSG on which we are consulting in principle.

## The Local Pupil Premium

3.19 Our proposals for 2010-13 need to balance these different priorities carefully. In particular we need to ensure that all schools are able to protect their frontline provision whilst also ensuring that funding moves responsively to those areas that need it most. As we enter the next phase of education reform, we have set out not only higher expectations for the experience each child should have, but also a stronger focus on the need to ensure no child falls behind. We have already invested very significant resources for deprivation in the system, but we know that not all of it gets to the pupils who need it. Delivering our ambitions for all children requires a tighter association between the existence of need and the distribution of resources, particularly for children from more deprived backgrounds, so schools can be confident that they will be resourced to meet the needs of these pupils.
3.20 One way to do this would be to have a nationally defined pupil premium. This would essentially specify the exact amount of money attached to each and every deprived pupil, defined through a single national measure. However, there are a number of problems with this idea. First, if it is introduced from existing resources it will result in substantial redistribution among schools. The recent Institute for Fiscal Studies report concludes that without additional resources 1 in 10 schools could experience cuts in excess of 10 per cent. But the alternative of substantial extra resources for schools (perhaps in excess of 5 per cent, as in the IFS modelling) is not realistic in current circumstances - it would require very substantial sums to be taken from elsewhere, such as resources for music, sport, and other support for children. Second, the national funding system already allocates significantly higher resources for deprivation - almost $£ 4$ bn, and it would make little sense simply to pile a pupil premium on top of what the IFS describes as the existing implicit pupil premium, so taking no account of what is already there. Third, it would presume that there was a single appropriate definition of deprivation for use across the country and that the same level of resource was needed to meet each deprived pupil's needs, taking no account of local circumstances and local variations. It is for these reasons that we believe a national pupil premium is not the right approach to resourcing schools.
3.21 Local areas - through local authorities working with their schools - are best placed to understand the needs of their pupils and schools. But it is also important that the money allocated nationally for deprived pupils reaches them and that money follows the pupil when and if they move school: local authorities have different approaches to distributing money for deprivation, but most do not pass it all on to deprived pupils. Therefore, we want to ensure that local authorities have mechanisms in place that ensure the money reaches the pupils who need it.
3.22 To achieve this, we will both require local authorities to pass on 100 per cent of the funding for deprivation by 2014-15 and to introduce a Local Pupil Premium from 2012-13. Within this clear and robust national framework, local authorities and schools will have
the flexibility to decide how best to meet those needs and ensure that schools locally can see the resources attached to pupils from more deprived backgrounds through a transparent and responsive system. This will allow local areas to agree their own, tailored definitions of deprivation and agree the amounts that should be attached to pupils with different needs associated with deprivation. This will mean the very significant sums which are already allocated for deprivation in the system are sharply focused on the children who need them and schools can be more confident of getting the resources they need, as money will follow pupils more closely.

## Local Pupil Premium Worked Example <br> Poole and East Dorset (imaginary local authority based on real data)

Poole and East Dorset is a relatively low deprived local authority that has some particular pockets of deprivation. In 2009-10 they received around $£ 16.5 \mathrm{~m}$ of deprivation funding in their DSG and other grants. Around 75 per cent of this is allocated using various deprivation factors in the local formula, yet the system is not transparent, and schools that have few deprived pupils in particular do not see clearly that they are receiving additional funding to support those pupils.

The local authority recognises that it would be beneficial, for its schools and pupils, both for all the money for deprivation to be passed on towards deprived pupils, and for it to be distributed more transparently. So they need to develop proposals to increase the proportion of deprivation money being passed on, and to develop a Local Pupil Premium so that the funding is linked to deprived children more closely.

They need to explore the options available to them for indicators to use, the numbers of children that would benefit, what support different levels of premium would afford, and the impact on all schools. They can work all of these issues through with their schools forum, with whom they already have experience of discussing the local formula and ways to target deprivation. They know they will receive funding increases over the next few years that they can put into increasing the Local Pupil Premium without creating losses for their other schools.

They use a baseline of 75 per cent of their deprivation funding ( $£ 12.3 \mathrm{~m}$ ), as that is what they are currently distributing towards deprivation, and suppose that rather than it being distributed through the current formula, it is distributed through a Local Pupil Premium. Only 6.6 per cent of their pupils are eligible for free school meals - 3,465 pupils. They calculate therefore, that by using FSM, the premium would be around $£ 3,600$ per pupil. They see this as a potential option that would tightly focus the pupil premium on a relatively small number of children. They recognise it would need to be built up over time so as not to result in cuts to other schools.

But they also look at alternatives. A measure of eligibility for out of work tax credits would cover 6,750, or 13 per cent, of pupils. So they could develop a Local Pupil Premium which would cover this wider group of pupils, which would equate to around $£ 1,800$.

They could also explore an even wider option - one that covers not just pupils from families with out of work tax credits but also those on low incomes who receive the working tax credit. This would add another 10,200 pupils. Yet they recognise that the most deprived pupils may need additional support, so apply some differentiation to the pupil premium mechanism. One option they explore results in $£ 1,300$ being distributed for each pupil from a family on out of work tax credits - 13 per cent of pupils, and $£ 350$ for each pupil from a family on working tax credit - benefiting another 20 per cent of pupils.

Over time the local authority can use growth in their budget to increase the level of the premium without cutting the budgets of other schools. And if they were to choose to put 100 per cent of their deprivation funding through the premium, the premium totals would increase to $£ 4,750$ if they use FSM, $£ 2,500$ if they use out of work tax credits, or $£ 1,700$ and $£ 500$ for both out of work tax credits and working tax credits. So they can clearly see how the amounts could grow over time as they move to all deprivation money being targeted towards deprived pupils by 2015.

The local authority can discuss all these options, work up alternatives and discuss them with their Schools Forum. They develop the options themselves, and have choices and decisions to make about which work best for them to meet the needs of their pupils. They can also agree locally how best to implement the premium gradually, perhaps focussing first of the pupils with the greatest need.

It is of paramount importance of course that the money is spent wisely to ensure the greatest impact, and schools will have views about how they could use different amounts of money to support deprived pupils, including by pooling budgets or drawing down support from the local authority and other sources. Through this pupil premium mechanism, schools will be able to identify clearly the additional resources that they receive to support deprived children.
3.23 We are committed to ensuring that all deprivation funding is passed on towards deprived pupils by 2014-15. Local authorities will be required to have their Local Pupil Premium in place by 2012-13 and over time we expect these Local Pupil Premiums to become the main vehicle for distributing deprivation funding. In order for the pupil premiums to grow, we expect a significant amount of the headroom that local authorities receive in future settlements to be put towards them. We expect this to make a major difference to the transparency and targeting of deprivation funding. This can be done without creating instability in budgets, because the Local Pupil Premium is built up over time.
3.24 This flexibility and transitional period will enable local authorities to introduce their Local Pupil Premiums gradually over time, so that they can target the greatest locally-agreed needs first. By combining this Local Pupil Premium with a new formula for distributing resources between local authorities and maintaining a minimum funding guarantee, we can ensure that resources are better directed to those schools and pupils who need them, whilst protecting frontline provision in all schools.

## 4. How schools can make efficiencies

4.1 Savings of $£ 650 \mathrm{~m}$ are essential for all schools collectively to meet all cost pressures; ensure investment in our key priority areas; allow progress to be made on delivering a fairer funding system without creating damaging instability for schools funded at the MFG and for schools to invest in their priorities and improving outcomes for their pupils. We believe it is vital that all schools look at their use of resources in order to ensure maximum outcomes are achieved for the very significant investment made. In November 2009, we published the discussion document Securing our future: using our resources well in order to stimulate debate among schools about making the best use of their resources and to help by giving examples of what other schools have done. Schools have responded vigorously to the challenge in a series of conferences: further regional and local conferences will be taking place over the next few months. Governing bodies have a key role here in both supporting and challenging school leaders with this important task.
4.2 At the time of the PBR, we set out our aim that schools should make achievable efficiency savings totalling $£ 1$ bn over 2011-12 and 2012-13, equivalent to 0.9 per cent. This means that in 2012-13 schools will need to make savings across the school system as a whole amounting to $£ 650 \mathrm{~m}$ compared with 2010-11. As such, the PBR aims represent the minimum level of ambition, with most schools able to make more savings for local reinvestment.
4.3 Schools have told us and the evidence suggests that the most promising areas for schools to make efficiency gains are procurement, back office functions, reducing the use of energy, collaboration and federation. It will be for individual schools to examine their own budgets and find the best way forward for their circumstances, but the paragraphs below illustrate how substantial savings might be achieved by schools collectively.

## Procurement

4.4 In 2008-09, schools spent around $£ 6.5$ bn on services and goods which they procure from others (apart from back office services). It should be possible for schools to make 10 per cent savings, delivering savings of $£ 650 \mathrm{~m}$. While this is a challenging level of savings, we are providing strong support for schools, discussed further below, through our procurement programme and through extending the influence of school business managers. And we know that the proportion spent on procurement varies considerably from school to school, so for example our benchmarking work has shown that if the schools which spent the most on these items reduced their spending to match that of
similar schools just on the $75^{\text {th }}$ percentile, savings across the system could total some £700m.

> Schools in the North of England are saving thousands of pounds after benefiting from Procurement Health Checks as part of the DCSF's Educational Procurement centre work.
> In Northumberland, a review of staff absence insurance policies resulted in total savings to schools of $£ 155,800$. And schools in Newcastle have recently benefited from a new photocopying contract award by Newcastle City Council to Oce UK Limited which has already led to savings of over $£ 40,000$.
> Lyn Johnson, Advanced Schools Business Manager for the Haydon Bridge Partnership of Schools and North Pennine Learning Partnership, which has benefited from both these strands of work, says:
> "The service offered by the Procurement team has been first class, and continues to be so. I have asked for their assistance on several occasions now in relation to staff absence insurance quotes, photocopier contract prices, and a range of other procurement advice. They have been able to provide a brilliant level of service and support".

## Back office

4.5 In 2008-09, schools spent around $£ 2.5$ bn on back office staff and services. These staff provide important support to schools and school leaders in delivering improved outcomes for children and young people. However, through collective use of staff in schools within federations and other forms of collaborations, many schools are making significant savings in this area. A 10 per cent saving here would generate around $£ 250 \mathrm{~m}$.

Devon County Council has provided guidance to its schools on various methods of working together, including one school procuring goods and services on behalf of a Learning Community or cluster, a number of schools moving to foundation status and acquiring a joint Charitable Trust, and a group of schools setting up a single school company. Devon thinks that 10 per cent of its primary schools will have gone as far as federating within the next 12 months.

## Energy

4.6 Schools spend over $£ 500 \mathrm{~m}$ on energy each year. Through lowering their energy usage, many schools are making further savings beyond those achievable through procurement. Research suggests that schools can achieve a reduction of between 5 and 15 per cent through changing behaviours of school occupants. 10 per cent savings would generate $£ 50 \mathrm{~m}$. To support schools in the reduction of energy use, DCSF has begun the process of creating a co-ordinated national energy reduction programme, involving key partners
such as DECC, Carbon Trust and Salix. DCSF is also offering all schools the opportunity to apply for a free energy display meter, which will be provided and installed by British Gas. These meters are designed to raise energy awareness in all school users, and to be used as a tool within the curriculum - as well as offering the potential for facilitating energy reduction, and providing essential management information for school business managers and others.

## Norfolk County Council

The Energy Busters scheme in Norfolk primary schools connects with key elements of the National Curriculum and applies energy management concepts in the real world of the school environment. The aim is to engage the whole school community in thinking about energy and climate change through the process. The scheme has shown an average of 10.25 per cent in energy savings from schools involved since September 2008.

## Warwickshire, Worcestershire and Coventry Councils

Worcestershire, Warwickshire and Coventry local authorities have worked on a Switch it Off campaign. The campaign is delivered through a two-week programme in schools. The first week involves "undercover" audits and checks by a pupil-led eco team, leading to general awareness raising about the issues and possible solutions. The second week is "Switch if Off" week, with a focus on actively reducing energy use. Participating schools have evidenced energy reduction across a wide range, with some cutting electricity consumption within the week by a third and one school by 50 per cent.

## Collaboration and federation

4.7 Schools working together are stronger and can deliver better outcomes for their pupils.

Schools supporting one another provides the best means to raise standards by spreading best practice, particularly through sharing excellent teaching and leadership. At the same time collaboration and federations can release significant savings for reinvestment through joint procurement arrangements, sharing staff and back office functions and more effective leadership structures. Effective federations need to be locally driven, rather than centrally mandated, and hence an overall savings assumption or target is not appropriate. But many schools are discovering the significant savings that federations can deliver, in addition to the huge school improvement benefits that they bring with possible savings of well over $£ 300 \mathrm{~m}$ in total if a third of all schools federated. More details of successful federations are set out in Securing our future: using our resources well.

> In September 2009 the Department published a research report on exploratory case studies of formal collaborations between small rural primary schools, based on work in Norfolk, Cornwall and Northumberland. The exploration of potential future arrangements was hypothetical, but suggested that a federation of two small rural primaries could save a net $£ 15,000$ on leadership costs, while a federation of three such schools could save around $£ 50,000$.
4.8 Taken together, these measures could save schools around $£ 950 \mathrm{~m}$ by 2012-13 with the majority of these savings being recycled locally.

## Supporting our schools to make efficiencies

4.9 We have studied the issues and challenges emerging from the conferences and discussions around Securing our future: using our resources well, and have also held discussions with schools, local authorities and national partners as part of a Public Value Programme project to assess how well schools currently use their resources and the scope to improve this.
4.10 The Department and its partners in the school and local authority world are fully committed to supporting our schools through the challenges of managing their resources over the period up to 2013. We have established a joint group to manage the programme of support that we are putting in place, and to react swiftly to strengthen and flex the programme as necessary. We want to ensure that every school is conscious of the need to plan its use of resources strategically, and knows where it can find tools, advice and other support.
4.11 With partners we have reviewed the sources of support available to schools in planning their resource use, and strengthened it where necessary. There is already a range of tools schools can use, but we are extending this to give a comprehensive programme of support. Partners will work together to give consistent messages and help to schools.
4.12 Some of the main elements of our programme of support are described below. The Department has a "landing page" for schools at http://www.teachernet.gov.uk/ management/schoolfunding/schoolfinance/letstalkresources/ which is a first point of call for information.

## Free consultancy

4.13 Many schools will welcome advice from experienced professionals to help them identify scope for efficiencies and explore how their resources can be used better to secure improvements in outcomes. Schools can access free value for money consultancy advice from Avail. This is usually provided through experienced school leaders such as former headteachers or school business managers and 96 per cent of schools who have received this consultancy would recommend it to other schools. Our experts in the DCSF Educational Procurement Centre (EPC) helps schools secure electronic procurement and can give schools in some areas a procurement health check. From 2011 we intend to combine these offers to provide a single comprehensive source of advice for schools to help them make savings.

The Value for Money consultancy programme managed by Avail consulting offers free, personalised and independent support directly to schools. Lethbridge Primary School had a one-day consultancy visit in October 2009. The school was keen to build on efficiency work already implemented by discussing the effective deployment of teaching assistants, reviewing the role of a learning leader and developing measurable success criteria in relation to the school improvement plan.
The consultant was able to make a series of suggestions and the outcomes for the school were that the visit encouraged a greater focus on training and development issues, improved the links between the senior leadership team and the teachers, and increased the focus on resourcing - particularly on the school development plan and prioritising activities.
Cathy Millan, Bursar, Lethbridge Primary School, said: "The quality of the information provided by the Consultancy for Schools programme and the consultant was excellent. The visit really helped us realise that well managed staff give the best value for money. I would definitely recommend this programme."

## Getting skilled school business managers into schools

4.14 There is compelling evidence that well deployed and skilled school business managers (often called bursars) realise significant savings in terms of both headteachers' and teachers' time and school resources - savings which can be reinvested in teaching and learning. The National College's demonstration projects, commissioned by DCSF, provide further strong evidence that these benefits are also realised when schools come together and share a skilled school business director/manager.
4.15 We estimate that only a third of primary schools have access to a qualified school business manager. We are encouraging all schools to work together in clusters, with support from the National College, to recruit and deploy school business managers. Working with headteachers, local authorities and school governors, we aim to ensure that all schools can access the skills of a school business manager.
4.16 As a first step, in 2010-11 we will provide grant funding to help groups of primary schools to work together supported by a school business manager. We will support 250 such groups each year with the aim that by March 2011 each local authority in England will benefit. These groups will then act as a catalyst for others to form, and realise the benefits of well deployed and skilled school business managers, supported and promoted by their local authority.
4.17 In addition to grant funding, groups of schools will also receive:

- targeted support, provided through the National College, from highly skilled and experienced school business managers, and from groups of schools which are already realising the benefits;
- continuous professional development from the National College for the appointed school business directors/managers; and
- a range of appropriate consultancy including advice on achieving better value for money; and changing models of school organisation and leadership.
4.18 We will also allow local authorities to retain money centrally to assist schools with the upfront costs of school business managers.


## Case Study: Withernsea School Business Director Demonstration Project, East Riding of Yorkshire

The Withernsea School Business Director Demonstration Project commenced in January 2009, consisting of a cluster of one junior school and four primary schools within the East Riding area of Yorkshire.

The main focus of the demonstration project is to pilot an initiative to demonstrate how Advanced School Business Manager roles can support headteachers in allowing them more time and resources to effectively lead teaching and learning, as well as the business aspects of the schools, by developing innovative approaches to current issues.
A light touch strategic business management service for the cluster schools has been offered, as well as the further development of an induction programme for newly qualified headteachers, which embeds the benefits that can be achieved from a high quality school business management service.

For the 2009-10 financial year this project has already achieved projected estimated financial gross savings of $£ 116,000$ across the cluster of five schools (Oakleigh Consulting, Dec 2009), which includes a projected $£ 10,000$ saving in streamlining and increasing the effectiveness of school administrative systems. In addition, the project has achieved savings of $£ 2,000$ in one school by moving to managing cleaning services in-house, and additional income and financial savings totalling $£ 39,357$ have been realised across the cluster by improving ICT service level agreements.

The East Riding of Yorkshire Local Authority is strongly committed to the long-term sustainability of the demonstration project and will use its findings to inform the introduction of a wider model of school business management provision across the authority.

## Local authorities supporting schools

4.19 Local authorities have a key role in supporting schools to make efficiencies and many schools, especially primaries, will look to their local authorities for support. Many local authorities, working with the full range of local partners, already provide first-class support through finding savings through collaborative provision of services; helping schools to benchmark their expenditure; helping schools to secure financial expertise on their governing bodies; facilitating shared access to school business managers and identifying and supporting schools early that are facing difficulties with their resources.
4.20 We need to make sure that this sort of support is available to schools in every local authority. Working with the Local Government Association and the Association of Directors of Children's Services, we will ensure that local authorities provide appropriate support for schools and will help them to do so. We are planning a small, dedicated and
responsive unit to support local authorities in this. Its role will be to offer tailored support to local authorities to enhance their capacity to support their schools.

## National partners supporting schools

4.21 Our partners including NASUWT, the Association of School and College Leaders (ASCL), National Association of Head Teachers (NAHT) and National Association of School Business Management (NASBM) will provide support and help for their members, for example through newsletters, conferences and materials. Examples are given in the box below.

## NASUWT

NASUWT is encouraging its teacher and school leader members to engage actively in the Securing our Future debate. It has sent bulletins into every school to school leaders and NASUWT representatives briefing them on the document, providing a link to it and advocating within school discussions to review all of the school's financial activity. Further information is being prepared.

In addition, NASUWT has held a national briefing of all local secretaries with a full presentation of the financial background, the aims of the discussion document and suggested areas of expenditure to target for review. They are advised to submit this as an item for discussion in their local authority consultative forum. They should also brief local NASUWT representatives on schools forums to engage in the debate.

At every event organised by NASUWT teachers' attention is drawn to the document: there is also information for members on the website.

## ASCL

ASCL are developing an interactive tool to enable heads and school business managers to model quickly the impact of different deployment of their resources and models of curriculum delivery on their financial planning.

## NAHT and NASBM

The NAHT and NASBM are currently working together to develop materials based on the School Business manager Competence Framework. This is designed to deepen the understanding of the relationship between school business managers, head teachers and others on the senior leadership team of the school. Some half day workshops on efficiency and best value are also being planned jointly and are likely to be offered in a number of different regions.

## Other resources for schools

4.22 Schools need ready access to deals which will give them procurement savings. Through our Educational Procurement Centre, we will negotiate an increasingly wide range of new contracts which will give schools access to such savings, and spread the use of electronic procurement which also saves time and money. We will also continue to give grants that assist schools to save money by reducing energy use.
4.23 The Department will fund a series of short case studies made by Teachers TV on how schools have made best use of resources and reduced costs. These will go inside case study schools, and hear directly from those involved how they did it and how they overcame any difficulties of implementation. The case studies will also show how successful collaboration between schools can work. They will be available to schools through the internet and readily reachable from relevant websites.
4.24 The National College will ensure that enough courses on managing resources are available for serving heads, and will work urgently with the Training and Development Agency (TDA) and Becta on improved toolkits and materials for schools. The Audit Commission has already published a toolkit called Managing school resources to help schools evaluate their use of resources, providing examples of good practice drawn from research and sign-posting further information. DCSF and the National College will also ensure that School Improvement Partners (SIPs) have appropriate training and simple data on schools so that as part of their role to support overall school improvement, they can discuss the use of resources with their schools, provide challenge and act as a gateway to support.

## Removing barriers to securing efficiencies

4.25 During the conferences and other discussions that have taken place in the last few months, schools and local authorities have raised areas which can limit schools in their ability to make savings. The Department's role is to remove barriers and facilitate schools in making savings wherever possible and thus we will be taking a number of further actions in response to these concerns. These include:

- helping authorities to change their financial schemes so that schools can hire shared staff with confidence, use charge cards for procurement and sign up collectively to procurement deals;
- making it easier for schools to collaborate and federate, and allowing local authorities to retain money centrally to assist schools with the upfront costs of federations;
- changing the Financial Management Standard in Schools (FMSiS), which all schools are required to meet by 2010, so that it concentrates more on value for money than on processes; and
- improving the financial benchmarking website so that schools can benchmark their expenditure even more effectively.


## Schools going forward with confidence

4.26 The programme of support described here, together with the existing roles which local authorities play to support schools in the effective use of resources and to foster collaboration means that there is a wide variety of support available to schools. This includes expert consultative advice; collaborative approaches led by schools themselves; support and challenge from the local authority; access to improved purchasing options and the ability of schools to compare themselves with other schools to identify areas for savings, as illustrated in the diagram opposite.

## School Toolkit


4.27 We and our partners will carry on doing everything we can to support schools and local authorities in using their resources to optimum effect. We will continue the national discussion started in November so that schools can raise issues or concerns with us and so we can jointly develop solutions and spread the best practice. On this basis, schools will be able to go forward with confidence through the next three years.


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## SCHOOLS FUNDING FORMULA - SOCIAL DEPRIVATION 10/11

## Schools Affected

All schools

## Purpose

To provide an overview of the current social deprivation funding formula as preparation for the introduction of the local pupil premium from April 2012.

## Report

## Social Deprivation Funding. £2.8m - 3.3\% of Individual Schools Budget( incl sixth form funding)

## 1. Free School Meals $£ 318 \mathrm{k}$

For FSM as a percentage of NOR up to $10 \%$ then an allocation of $£ 5.56$ per FSM made. Eg.FSM as $\%$ of NOR $=8.36$ the school would get $8.36 \times 5.56 \times$ number of FSM

For FSM as a percentage of NOR over $10 \%$ a similar calculation is performed but with a higher amount of $£ 23.95$ for the \% over $10 \%$.
In recent years the DCSF has asked Authorities to allocate more funding on Social Deprivation factors. In common with other West Midlands' Authorities, Hereford has used a 'basket' of factors and allocated similar amounts of funding to each factor.

## 2. FSM per Pupil $£ 318 \mathrm{k}$

Equated to $£ 138.82$ per FSM pupil

## 3. IDACI (Income Deprivation Affecting Children Index) £312k

IDACI Ofsted proportion data is multiplied by pupil numbers to find the estimated number of pupils affected and $£ 103.13$ per pupil affected was then allocated.

## 4. Low Prior Attainment £309k

LPA score multiplied by number of pupils to find number of pupils in this category to which $£ 87.81$ per pupil is allocated.

Additional headroom allocated by Schools Forum is allocated equally to the four factors above and the funding rates per pupil are adjusted to ensure that each factor broadly accounts for $25 \%$ of the total available.

## 5. Personalised Learning FSM \% £1,456k

Calculation is the same as that for Free School Meals (without the 10\% threshold) Primary schools are allocated $£ 23.24$ and High schools $£ 85.20$.

The use of FSM\% means that there can be big changes in the annual allocation as FSM numbers fluctuate particularly for those schools with a high percentage of free meals. The potential for significant swings in funding from say the initial December estimated budget and the final budget can be significant. The potential for big differences has grown over the years as the amounts allocated have increased by the budget headroom available.

Personalised Learning funding was allocated within DSG in 2007/08 (?) to primary and high schools in accordance with ministerial priorities. The budget has been increased annually as the number of free school meals has risen.

## 6. Free School Meals provision $£ 827 \mathrm{k}$

The number of free school meals pupil multiplied by $£ 361.10$ per year. The annual rate is calculated as 179 days at $£ 2$ per meal plus $£ 3.10$ for the Christmas meal. Only 180 days are funded.

## Local pupil premium

Proposals for a local pupil premium are set out in the DCSF school funding consultation papers. Implementation will be announced in the autumn following the consultation period. A first analysis of the implications are set out below.
7. Our current social deprivation formula is based on a basket of deprivation indicators e.g. IDACI, Low prior attainment, free school meals pupils and free school meals percentages. Contrary to DCSF suggestions that local authorities "flatten" the deprivation funding across all schools, the Herefordshire model is highly targeted to the schools with the greatest deprivation need.

8 For example using the free school meals indicator, primary schools receive between $£ 1,000$ to $£ 2,000$ per fsm pupil. High schools receive more due to the greater percentage allocation of personalised learning monies, $£ 1,720$ to $£ 3,111$ per fsm pupil. Schools in the more deprived areas receive the higher amounts of per fsm pupil funding. This is set out in the appendix.
9. The DCSF funding consultation paper suggests that authorities should explore a range of deprivation indices such as free school meals, eligibility for out of work tax credits, working tax credits or possibly a combination of indicators. Schools Forum Budget working party will need to consider these options and the availability of reliable data for schools so that Schools Forum can consider which factor will be best.
10. For example, if we chose free school meals, then bringing every school up to the current maximum deprivation allocation of $£ 3,111$ per fsm pupil would allocate $£ 6.5 \mathrm{~m}$ (based on $£ 3,111$ per pupil $\times 2,095$ fsm pupils) which is very close to the $£ 6.95$ m target. This suggests that the amount of $£ 3,111$ per free school meal pupil is marginally below the correct funding level.
11. If the DCSF proposals have to be implemented, it is suggested that the budget strategy should initially seek to bring all schools' deprivation funding up to a common amount per pupil, e.g. $£ 3,111$ per fsm pupil (i.e. the existing maximum) but not increasing the maximum any further.
12. This will require a local pupil premium factor for April 11 and a strategy of allocating available funding based on closing the gap from the maximum amount. This will allocate funding widely across most schools. This principle would be the same whatever deprivation indicator is chosen.

|  |  | Authority | Year |  | Number |  | LA deprivation \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Herefordshire | 2007/08 |  | 884 | Primary \& Nursery eligible FSM | 7.2\% |
|  |  |  |  |  |  | Secondary eligible FSM | 7.5\% |
|  |  |  |  |  |  | Other Authority measure (optional) |  |
|  |  | Total DSG | Primary Schoo |  | 81 | Deprivation |  |
|  |  | 90,294,165 | Secondary Sch | Is $=2.5$ | 14 | \% | Value |
|  |  |  |  |  |  | 7.69\% | 6,945,797 |
|  |  | Formula factor | $£$ total delegated |  | 2010/11 |  | 2007/08 |
|  |  | Free School Meal Provision and Eligibilty |  |  |  |  | 2007/08 |
| A1 | 1 | Provision of FSM - Primary | 501,936 | 100\% | 501,936 | 100\% | 285,861 |
| A2 | 2 | Provision of FSM - High | 324,989 | 100\% | 324,989 | 100\% | 197,125 |
| A3 | 3 | Free School Meals (1.4.2) | 16,180 | 100\% | 16,180 | 100\% | 18,744 |
| A4 | 4 | - - | - | 0\% | - | 0\% | - |
|  |  | Social Deprivation / Social Inclusion |  |  |  |  |  |
| B1 | 5 | Free School Meal \% - Primary | 326,635 | 100\% | 326,635 | 100\% | 201,417 |
| B2 | 6 | Free School Meal \% - High | 108,890 | 100\% | 108,890 | 100\% | 108,263 |
| B3 | 7 | FSM SD - Primary | 192,960 | 100\% | 192,960 | 100\% |  |
|  |  | FSM SD - High | 124,938 | 100\% | 124,938 | 100\% |  |
|  |  | IDACI - Primary | 166,578 | 100\% | 166,578 | 100\% |  |
|  |  | IDACI - High | 145,614 | 100\% | 145,614 | 100\% |  |
|  |  | Social Inclusion FSM - High |  |  |  | 100\% | 13,039 |
| B4 | 8 | - - | - | 0\% | 1,065,615 |  | - |
|  |  | SEN |  |  |  |  | 322,719 |
| C1 | 9 | SEN - Banded Funding Primary | 313,258 | 100\% | 313,258 | 100\% | 416,061 |
| C2 | 10 | SEN - Banded Funding High | 197,849 | 100\% | 197,849 | 100\% | 320,609 |
| C3 | 11 | SEN - Band 3 \& 4 Primary | 625,995 | 22\% | 137,719 | 22\% |  |
| C4 | 12 | SEN - Band 3 \& 4 High | 753,277 | 22\% | 165,721 | 22\% |  |
| C5 | 13 | Central Band 3 \& 4 new | 477,000 | 22\% | 104,940 | 22\% |  |
| C6 | 14 | Special Schools | 39,025 | 100\% |  | 0\% | - |
| C7 | 15 | - - | - | 0\% | - | 0\% | - |
|  |  | Personalisation distributed by methods for deprived pupils (as |  |  | 919,487 |  | 736,670 |
| D1 | 16 | Personalised Learning - FSM \% - Prin | 545,900 | 100\% | 545,900 | 100\% | 205,323 |
| D2 | 17 | Personalised Learning - FSM \% - High | 910,199 | 100\% | 910,199 | 100\% | 304,565 |
| D3 | 18 | Personalised Learning - Low Attain - F | 132,271 | 75\% | 99,203 | 75\% | 220,106 |
| D4 | 19 | Personalised Learning - Low Attain - H | 176,490 | 75\% | 132,368 | 75\% | 326,588 |
|  |  | Prior Attainment / Ethnic Minority / EAL / EMAG / Mobility / LAC 1,687,670 |  |  |  |  | 1,056,582 |
| $\begin{aligned} & \mathrm{E} 1 \\ & \mathrm{G} 1 \\ & \mathrm{G} 2 \\ & \mathrm{H} 1 \\ & \mathrm{II} \\ & \mathrm{O} 1 \end{aligned}$ | 20 | SEN Support Services | 1,355,000 | 22\% |  | 0\% | - |
|  | 21 | Brookfield | 1,117,000 | 22\% |  | 0\% | - |
|  | 22 | PVI | 2,944,000 | 10\% |  | 0\% | - |
|  | 23 | - - | - | 0\% | - | 0\% | - |
|  | 24 | $\square$ | - | 0\% | - | 0\% | - |
|  | 25 | - - | - | 0\% | - | 0\% | - |
|  |  | Authority | Year |  | Number |  | LA deprivation \% |

## Authority Herefordshire

Categories assigned are for basic categorisation only. Where a LA has more factors in that category than there are rows, the additional lines will be placed in Other. This is for no other reason than to keep this on two pages!

Some lines could be considered in more than one category - it makes no difference
COMMENTS






School Lunch Grant - Proposals for 2010/11

1. Allocation in 2009/10

|  | $£^{\prime} 000$ |
| :--- | :--- |
| Grant available | 239 |

All schools (net of cfwd £15k) 104
Schools with transport 29
Light kitchen equipment 15
Balance distributed to all 61
Schools at $£ 2.79 /$ pupil
2. Proposals for 2010/11

|  | $£^{\prime} 000$ |
| :--- | :--- |
| Grant | 230 |
| All schools | 118 |
|  |  |
| Balance available | 112 |

Additionally there is $£ 20,000$ of expenditure in DSG re primary catering without a budget mainly for transport of meals for Scudamore and Leominster Infs/Junior and some direct payments to catering suppliers.

Two proposals for 2010/11 are set out for consideration. DCSF intend to transfer the lunch grant into DSG possibly from April 2011 and it is likely that the current grant restriction re expenditure on transport will be removed.

Proposal A - as previously agreed by Forum.

- Schools with transport 29
- Central transport re school 20
- Light kitchen equipment 10
- Distribute remainder to all schools at approx $£ 2.50 \quad 53$ per pupil.

This proposal recognises the additional costs incurred by primary schools in receiving transported meals. Schools Forum in December 2008 agreed that the grant should be devolved by a method that takes account of the hot meals strategy i.e. supplying primary schools from the local high school.

Proposal B - alternative basis
Distribute all balance to all
Schools at approx $£ 5.35$ per pupil 112

## Proposal C - modified from A above

Proposal C devolves the transport funding to those schools currently incurring Transport costs but then delegates the remainder at $£ 3.10$ per pupil.

This would seem the fairest approach.
All the proposed models and the devolved amounts to each school are set out on the appendix.

3
22


|  |  | (16) TOTAL FTE NOR | Proposal A | Remainder | Proposal B | Proposal C |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Excluding |  |  |  |  |  |  |
| COST |  | nursery/sixth |  |  |  |  |  |  |
| CENTRE | SCHOOL NAME | form | Transport | 2.50 | 5.35 | 3.10 | ansport | Total |
|  |  |  | £ | £ | £ | £ |  |  |
| E0179 | Weston-Under-Penyard CofE Primar: | 90 |  | 225 | 482 | 279 |  | 279 |
| E0181 | Whitchurch CofE Primary School | 105 | 969 | 263 | 562 | 0 | 969 | 969 |
| E0139 | St Thomas Cantilupe CofE Primary S | 192 |  | 480 | 1,027 | 595 |  | 595 |
| E0185 | Riverside Primary School | 335 |  | 838 | 1,792 | 1,039 |  | 1,039 |
| Steiner | Steiner Academy | 0 |  | 0 | 0 | 0 |  | 0 |
|  |  |  |  |  | 0 | 0 |  | 0 |
| E0300 | (BROMYARD) QUEEN ELIZABETH | 297 |  | 743 | 1,589 | 921 |  | 921 |
| E0305 | HEREFORD, WHITECROSS HIGH | 898 |  | 2,245 | 4,804 | 2,784 |  | 2,784 |
| E0301 | HEREFORD, AYLESTONE HIGH | 760 |  | 1,900 | 4,066 | 2,356 |  | 2,356 |
| E0306 | KINGSTONE HIGH | 616 |  | 1,540 | 3,296 | 1,910 |  | 1,910 |
| E0307 | KINGTON, LADY HAWKINS | 416 |  | 1,040 | 2,226 | 1,290 |  | 1,290 |
| E0309 | LEOMINSTER, THE MINSTER COLI | 576 |  | 1,440 | 3,082 | 1,786 |  | 1,786 |
| E0310 | PETERCHURCH, FAIRFIELD HIGH | 395 |  | 988 | 2,113 | 1,225 |  | 1,225 |
| E0312 | WEObley high | 463 |  | 1,158 | 2,477 | 1,435 |  | 1,435 |
| E0313 | WIGMORE HIGH | 459 |  | 1,148 | 2,456 | 1,423 |  | 1,423 |
| E0308 | LEDBURY, THE JOHN MASEFIELD | 746 |  | 1,865 | 3,991 | 2,313 |  | 2,313 |
| E0311 | ROSS-ON-WYE, THE JOHN KYRLE | 1065 |  | 2,663 | 5,698 | 3,302 |  | 3,302 |
| E0302 | HEREFORD, BISHOP OF HEREFOF | 1181 |  | 2,953 | 6,318 | 3,661 |  | 3,661 |
| E0304 | HEREFORD, ST MARY'S R.C. HIGH | 690.5 |  | 1,726 | 3,694 | 2,141 |  | 2,141 |
| E0400 | HEREFORD ACADEMY | 0 |  | 0 | 0 | 0 |  | 0 |
|  |  |  |  |  | 0 | 0 |  | 0 |
| E0500 | BARRS COURT SPECIAL | 80 | 1,130 | 200 | 428 | 0 | 1,130 | 1,130 |
| E0501 | BLACKMARSTON SPECIAL | 56 |  | 140 | 300 | 174 |  | 174 |
| E0502 | WESTFIELD SPECIAL | 30 | 1,163 | 75 | 161 | 0 | 1,163 | 1,163 |
| E0503 | THE BROOKFIELD SPECIAL | 65 |  | 163 | 348 | 202 |  | 202 |
| E0700 | ACONBURY CENTRE PRU | 13 |  | 33 | 70 | 40 |  | 40 |
| E0701 | ST. DAVIDS PRU | 27 |  | 68 | 144 | 84 |  | 84 |
| E0702 | THE PRIORY PRU | 19 | 1,163 | 48 | 102 | 0 | 1,163 | 1,163 |
|  |  | 21440.34 | 48,607 | 52,133 | 111,565 | 52,297 | 48,607 | 100,905 |


| MEETING: | SCHOOLS FORUM |
| :--- | :--- |
| DATE: | 9 JULY 2010 |
| TITLE OF REPORT: | DEDICATED SCHOOLS GRANT |
| OFFICER; | SCHOOLS FINANCE MANAGER |

## CLASSIFICATION: Open

## Wards Affected

County-wide

## Purpose

To inform Schools Forum of the final Dedicated Schools Grant (DSG) for 2010/11 and the Outturn for 2009/10.

## Key Decision

This is not a Key Decision.

## Recommendation(s)

## THAT Schools Forum:

(a) to note the final DSG settlement and the increase of $3.5 \%$ in the Individual Schools Budget;
(b) to comment on the Section 251 Budget Statement as appropriate.
(c) to retain the $2009 / 10$ DSG underspend of $£ 128 \mathrm{k}$ to help meet the forecast overspends in out county placements and school business rates.

## Key Points Summary

- The Individual Schools Budget (ISB) is the amount distributed direct to schools and has increased overall by $3.5 \%$. Primary budgets have increased by $3.2 \%$, high school budgets by $3.6 \%$ and special school budgets by $5.8 \%$.
- The total $2009 / 10$ DSG underspend is : $£ 727 \mathrm{k}$ comprising of
- Prior commitments of
- $£ 186 \mathrm{k}$ for rates rebates which Forum has already agreed to distribute to schools over the three years from April 2010
- £413k which is the balance of the 2008/09 underspend allocated to schools over three years and yet to be drawn down.
- An underspend of $£ 128 \mathrm{k}$ in 2009/10 on central expenditure


## Alternative Options

1 No alternative options or projects have been identified at this stage. Schools Forum can propose initiatives to be developed and considered alongside those identified in this report.

## Reasons for Recommendations

2 The recommendations seek to ensure considered decisions for the use of the Dedicated Schools Grant underspend from 2009/2010.

## Introduction and Background

3 The report provides a full breakdown of the DSG carry-forward balances from 2009/10. It also updates Schools Forum on the final amount of DSG for 2010/11 and provides some background information on the school budgets for 2011/12 and 2012/13.

4 The report is in two parts as follows;
A The Budget 2010/11
B The DSG Outturn for 2009/10

## Key Considerations

## A. The Budget 2010/11

5 Three year budgets (final for 2010/11 and draft for 2011/12 and 2012/13) have been completed and issued to schools. The Section 251 Education Budget Statement has been completed for financial year 2010/2011 and submitted to the Department for Children, Schools and Families (DCSF) prior to the deadline of $30^{\text {th }}$ April 2010. Full details of all the Section 251(previously section 52 ) tables will be published on the Council's website. Table 1 setting out an overview of school and central expenditure is attached as Appendix 1. Of particular note is the deprivation annex which indicates an $82 \%$ achievement against the $100 \%$ target for passing deprivation funding through to schools. This is a significant increase on the $49 \%$ in 2007/08 and meets the Department for Education (DfE) target of $80 \%$ by 2010/11. Further work is in hand through the Budget Working Group to meet the requirement for $100 \%$ of deprivation funding to be passed through to schools by 2014/15.

6 The Schools Budget is based on pupil numbers of 22,561.6 and a Dedicated Schools Grant of $£ 90.294 \mathrm{~m}$. Recoupment for the Hereford Academy is expected to be $£ 2.987 \mathrm{~m}$ including a deduction of $£ 136 \mathrm{k}$ for LA services (but excluding bands $3 \& 4$ which are paid to the Academy by the Council from DSG). SEN banded funding costs for the Steiner Academy are expected to be $£ 28 \mathrm{k}$ compared to a budget allocation of $£ 32 \mathrm{k}$ within DSG.
$7 \quad$ School budgets have been calculated on the following pupil numbers (excluding nurseries and sixth forms but including Hereford Academy).

| Pupil <br> Numbers | $2010 / 11$ | $2009 / 10$ | Difference | $\%$ |
| :--- | :--- | :--- | :--- | :--- |
| Primary | 12,001 | 12,119 | -118 | $-1.0 \%$ |
| High | 9,209 | 9,266 | -57 | $-0.6 \%$ |
| Special | 231 | 219 | +12 | $+5.5 \%$ |
| Total | 21,441 | 21,604 | -163 | $-0.75 \%$ |

8. Confirmation of the final grant allocation for DSG and final pupil numbers are still awaited from the DfE and is expected prior to the $9^{\text {th }}$ July.
9. The Individual Schools Budget (ISB) is the amount distributed direct to schools and has increased overall by $3.5 \%$. Primary budgets have increased by $3.2 \%$, high school budgets by $3.6 \%$ and special school budgets by $5.8 \%$. The overall ISB increase of $3.5 \%$ compares favourably with the expected cash increase of $3.1 \%$ although in reality schools will use any budget increase to meet the extra costs incurred by Key Stage 1 class size funding, banded funding, free school meals and upper pay scale teachers. The DSG increase per pupil is $4.5 \%$ however the cash increase is $3.1 \%$ compared with the latest Consumer Prices Index published in April 2010 at $3.7 \%$. Due to falling pupil numbers almost half our schools received budgets of less than 2.3\% teachers' pay inflation and considerably less than general inflation as measured by the Consumer Price Index.
10. Indicative funding increases for 2011/12 and 2012/13 based on current inflation assumptions and DfE estimates of cost pressures published prior to the general election are set out below. It is likely that the Minimum Funding Guarantee will be set at $1 \%$ and that all schools will be expected to have to find $0.9 \%$ efficiency savings. Announcements on DSG funding allocations are not due until the autumn however it is clear that all schools face a much tighter settlement and that for schools with falling rolls budget reductions will be inevitable.

|  | $2010-$ <br> 11 | $2011-12$ | $2012-$ <br> 13 | Average |
| :--- | :--- | :--- | :--- | :--- |
| Increase per pupil | $4.3 \%$ | $1.9 \%$ | $2.3 \%$ | $2.1 \%$ |
| Cost pressures | $3.1 \%$ | $1.9 \%$ | $1.3 \%$ | $1.6 \%$ |

Table: DfE published Indicative DSG increases and cost pressures
11. Due to increasing numbers of out county placements within the Joint Agency Management budget for children with complex medical, social and educational needs an $£ 248 \mathrm{k}$ overspend in the cost allocated to DSG is forecast in 10/11. Additionally, revaluations of school business rates (after school budgets had been issued) has resulted in increased costs of $£ 198 \mathrm{k}$. It is proposed that the $£ 128 \mathrm{k}$ under spend in DSG from 2009/10 is retained to help meet these unexpected costs.

## B. DSG Outturn 2009/10

12. DfE have confirmed DSG at $£ 84.526$ million for $2009 / 10$ following the agreement of a late
reduction in recoupment costs of $£ 7 \mathrm{k}$ for the Hereford Academy.
13 School balances of $£ 5,497 \mathrm{k}$ have been carried forward to the new financial year - this is an increase of $£ 21 \mathrm{k}$ from the previous year. Primary school balances are $£ 2,882 \mathrm{k}$ (a net reduction of $£ 54 \mathrm{k}$ ), high school balances are $£ 1,853 \mathrm{k}$ (a net reduction of $£ 139 \mathrm{k}$ ), special school balances are $£ 179 \mathrm{k}$ (a net increase of $£ 115 \mathrm{k}$ ). Pupil Referral Units and Extended schools account for the remaining increase of $£ 99 \mathrm{k}$. At the end of 2009/10 six schools were in deficit and the total deficit was $£ 233 \mathrm{k}$ compared previously with 6 schools and a total deficit of $£ 262 \mathrm{k}$ at the end of 2008/09. Recovery plans will be agreed with those schools newly entering a deficit position
13. As required by DSG grant regulations, an underspend of $£ 727 \mathrm{k}$ has been carried forward to 2010/11. This comprises

- Prior commitments of $£ 186 \mathrm{k}$ for rates rebates which Schools Forum agreed would be distributed to schools over the three year period from April 2010,
- Prior commitments of $£ 413 \mathrm{k}$ which is the balance of the 2008/09 underspend yet to be drawn down by schools over the agreed three year period.
- £128k representing the actual underspend on central DSG services in 2009/10. The main year end variances in central DSG funded services are as follows:

| Over spends | Amount | Reason |
| :--- | :--- | :--- |
| Banded Funding - <br> Primary | $£ 121 \mathrm{k}$ | Increased applications for Bands 3 \& 4 |
| Inter Authority recoupment | $£ 170 \mathrm{k}$ | reduced numbers of pupils from other <br> authorities in Herefordshire schools |
| Underspends | $£ 117 \mathrm{k}$ | offsetting Sure start grant at year end |
| Early Years • | $£ 139 \mathrm{k}$ | underpsends on Joint Agency Management of <br> places (with the PCT) (£87k) and education <br> placements (£52k) |
| Out of County placements | staffing vacancies |  |
| SEN support services | $£ 99 \mathrm{k}$ | savings following closure of the pool |
| LEA Pool | $£ 55 \mathrm{k}$ |  |

15 As set out in paragraph 11 above it is proposed to retain the underspend of $£ 128 \mathrm{k}$ to help meet the additional cost of out county placements and school business rates revaluations. The schools funding formula requires that schools are allocated additional budget to meet any in-year increases in rates. The legal agreement with the Primary Care Trust (PCT) for out county placements requires overspends to the shared in proportion to the budget i.e. $3 / 7^{\text {th }}$ to DSG, $3 / 7^{\text {th }}$ to the local authority and $1 / 7^{\text {th }}$ to the PCT.

16 Additionally, $£ 70 \mathrm{k}$ was carried forward for Governor Services and a deficit of $£ 160 \mathrm{k}$ for the Music Services. The Music Service is currently identifying a recovery plan to address the
deficit. The recovery plan includes offering group tuition, increasing prices to schools and selling surplus instruments.

## Community Impact

No direct impact

## Financial Implications

18 As set out in the report. The allocation of DSG carry forward to one-off projects will have no impact on future year's allocation of DSG.

## Legal Implications

19 These proposals comply with the Council's legal duties.

## Risk Management

20 A recovery plan for the music service must be implemented to ensure a recurrent balanced budget is in place by $31^{\text {st }}$ March 2011

## Appendices

Section 251 Budget Statement 2010/11

## Background Papers

None

| Year | 2010-11 | Local Authority Name | Herefordshire | Local | 884 | Email Address | \|devlin@herefordshire.gov.uk |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Contact | Louise Devlin | Tel No. | 01432261859 | Version No. | 3 | Completion Date | 09/06/2010 |

## 1 SCHOOLS BUDGET

1.0.1 Individual Schools Budget
1.0.2 School Standards Grant - Maintained Schools
1.0.3 School Standards Grant - Pupil Referral Units
1.0.4 School Standards Grant (Personalisation) - Maintained Schools
1.0.5 School Standards Grant (Personalisation) - Pupil Referral Units
1.0.6 School Development Grant
1.0.7 Other Standards Fund Allocation - Devolved
1.0.8 Threshold and Performance Pay (Devolved)
1.0.9 Expenditure on the Free Entitlement in PVI providers (funded by the LA)
1.0.10 Central expenditure on education of children under 5
1.1.1 Support for schools in financial difficuity
1.1.2 School-specific contingencie
1.1.3 Early Years contingency
1.2.1 Provision for pupils with SEN (including assigned resources)
1.2.2 Provision for pupils with SEN: provision not included in line 1.2.1
1.2.3 Support for inclusion
1.2.4 Fees for pupils with SEN at independent special schools \& abroad
1.2.5 SEN transport
1.2.6 Fees to independent schools for pupils without SEN
1.2.7 Inter-authority recoupment
1.2.8 Contribution to combined budgets
1.3.1 Pupil Referral Units
1.3.2 Behaviour Support Services
1.3.3 Education out of school
1.3.4 14-16 More practical learning options
1.4.1 School Meals - nursery, primary and special school
1.42 Free school meals - eligibility
1.43 Milk
1.4.4 School kitchens - repair and maintenance
1.5.1 Insurance
1.5.2 Museum and Library Services
1.5.3 School admissions
1.5.4 Licences/subscriptions
1.5.5 Miscellaneous (not more than $0.1 \%$ total of net SB)
1.5.6 Servicing of schools forums
1.5.7 Staff costs - supply cover (not sickness)
1.5.8 Supply cover - long term sickness

| Early Years <br> (a) | Primary <br> (b) | Secondary <br> (c) | Special <br> (d) | Gross <br> (e) | Income <br> (f) | Net <br> (g) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 40,023,175 | 37,399,179 | 4,006,026 | 81,428,380 |  | 81,428,380 |
| 0 | 2,537,407 | 1,513,499 | 164,572 | 4,215,478 | 4,215,478 | 0 |
| 0 | 0 | 48,388 | 0 | 48,388 | 48,388 | 0 |
|  | 295,947 | 570,912 | 21,284 | 888,143 | 888,143 | 0 |
|  | 0 | 5,427 | 0 | 5,427 | 5,427 | 0 |
| 0 | 3,555,895 | 3,221,627 | 397,383 | 7,174,905 | 7,174,905 | 0 |
| 0 | 87,178 | 346,376 | 16,610 | 450,164 | 450,164 | 0 |
| 0 | 0 | 0 | 0 | 0 |  | 0 |
| 2,913,300 |  |  |  | 2,913,300 | 0 | 2,913,300 |
| 478,900 | 0 | 0 | 0 | 478,900 | 0 | 478,900 |


| 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 87,731 | 115,903 | 9,139 | 212,773 | 0 | 212,773 |
| 30,838 | 0 | 0 | 0 | 30,838 | 0 | 30,838 |


| 0 | 264,981 | 273,390 | 0 | 538,371 | 0 | 538,371 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 740,702 | 568,754 | 13,227 | 1,322,683 | 0 | 1,322,683 |
| 0 | 200,639 | 189,879 | 21,974 | 412,492 | 0 | 412,492 |
| 0 | 0 | 352,361 | 1,294,982 | 1,647,343 | 292,571 | 1,354,772 |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 26,022 | 173,291 | 158,225 | 357,538 | 263,464 | 94,074 |



| 0 | 0 | 897,628 | 0 | 897,628 | 0 | 897,628 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 26,496 | 26,025 | 2,760 | 55,281 | 0 | 55,281 |
| 0 | 101,238 | 88,171 | 12,319 | 201,728 | 0 | 201,728 |
|  |  |  |  |  | 0 | 0 |


| 0 | 0 |  | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 9,251 | 7,103 | 166 | 16,520 | 0 | 16,520 |
| 0 | 0 |  | 0 | 0 | 0 | 0 |
| 0 | 0 |  | 0 | 0 | 0 | 0 |


| 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 3,513 | 0 | 0 | 3,513 | 0 | 3,513 |
| 0 | 101,446 | 77,896 | 1,812 | 181,154 | 0 | 181,154 |
| 0 | 9,022 | 6,928 | 161 | 16,111 | 0 | 16,111 |
| 0 | 22,761 | 0 | 0 | 22,761 | 0 | 22,761 |
| 0 | 2,553 | 2,500 | 266 | 5,319 | 0 | 5,319 |
| 0 | 19,803 | 15,206 | 353 | 35,362 | 0 | 35,362 |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 |

1.5.9 Termination of employment costs
1.6.1 School Development Grant - Non-Devolved
1.6.2 Other Standards Fund Allocation - Non-Devolved
1.6.3 Other Specific Grants
1.6.4 Performance Reward Grant
1.7.2 Prudential borrowing costs
1.8.1 TOTAL SCHOOLS BUDGET

| 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1,182,557 | 2,081,402 | 968,236 | 45,071 | 4,277,266 | 4,277,266 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |  | 0 |



## 2 OTHER EDUCATION AND COMMUNITY BUDGE

## SPECIAL EDUCATION

2.0.1 Educational Psychology Service
2.0.2 SEN administration, assessment and co-ordination
2.0.3 Therapies and other health related services
2.0.4 Parent partnership, guidance and information
2.0.5 Monitoring of SEN provision
2.0.6 Total Special Education

Learner Support

## 211 Excluded pupil

2.1.2 Pupil support
2.1.3 Home to school transport: SEN transport expenditure
2.1.4 Home to school transport: other home to school transport expenditure
2.1.5 Home to post-16 provision transport: SEN/ LLDD transport expenditure (aged 16-18)
2.1.6 Home to post-16 provision transport: SEN/ LLDD transport expenditure (aged 19-25)
2.1.7 Home to post-16 provision transport:other home to post - 16 transport expenditure
2.1.8 Education Welfare Service
2.1.9 School improvement
2.1.10 Total Learner Support

## ACCESS

221 Asset management - education
2.2.2 Supply of school places
2.2.3 Music services (not Standards Fund supported)
2.2.4 Visual and performing arts (other than music)
2.2.5 Outdoor Education including Environmental and Field Studies (not sports)
2.2.6 Total Access

## 3 YOUNG PEOPLE'S LEARNING AND DEVELOPMENT

3.0.1 16-18 Further education
3.0.2 16-18 Provision other than schools and FE
3.0.3 14-19 Reform
3.0.4 Total Young people's learning and development
3.1.1 Capital Expenditure from Revenue (CERA) (Young people's learning and development)

## Services for young people

3.2.1 Positive activities for young people
3.2.2 Youth Work
3.2.3 Connexions
3.2.4 Discretionary Awards
3.2.5 Student Support under new Arrangements and Mandatory Awards
3.2.6 Total Services for young people

| 464,401 | 0 | 464,401 |
| :---: | :---: | :---: |
| 379,073 | 0 | 379,073 |
| 0 | 0 | 0 |
| 51,362 | 0 | 51,362 |
| 26,276 | 0 | 26,276 |
| 921,112 | 0 | 921,112 |


|  |  |  |  | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 2,386 | 2,336 | 249 | 4,971 | 0 | 4,971 |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 222,587 | 217,950 | 23,186 | 463,723 | 0 | 463,723 |
|  |  |  |  | 0 | 0 | 0 |
|  |  |  |  | 0 | 0 | 0 |
|  |  |  |  | 4,823,166 | 0 | 4,823,166 |
|  |  |  |  | 227,679 | 0 | 227,679 |
|  |  |  |  | 1,139,728 | 0 | 1,139,728 |
|  |  |  |  | 6,659,267 | 0 | 6,659,267 |


| 756,743 | 0 | 756,743 |
| :---: | :---: | :---: |
| 0 | 0 |  |
| 0 | 0 | 0 |
| 25,380 | 0 | 25,380 |
| 0 | 0 | 0 |
| 782,123 | 0 | 782,123 |


| 90,961 | 0 | 90,961 |
| :---: | :---: | :---: |
| 1,135,083 | 0 | 1,135,083 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 84,720 | 0 | 84,720 |
| 1,310,764 | 0 | 1,310,764 |



## 4 Adult and Community <br> 4.0.1 Adult and Community learning

4.0.2 Total Adult and Community Learning
4.1.1 Capital Expenditure from Revenue (CERA) (Adult \& Community)

| 0 | 0 | 0 |
| :---: | :---: | :---: |
|  |  |  |
| 0 | 0 | 0 |
|  |  |  |
| 0 | 0 | 0 |

## 5 YOUTH JUSTICE

5.0.1 Secure accommodation (youth justice)
5.0.2 Youth Offender Teams
5.0.3 Other Youth Justice Services
5.0.4 Total Youth Justice

| 0 |  | 0 |  |
| ---: | ---: | ---: | ---: |
| 351,682 |  | 0 | 0 |
| 351,682 |  |  |  |
| 351,682 |  | 0 |  |
|  |  | 351,682 |  |

## 6 CHILDREN'S AND YOUNG PEOPLE'S SERVICES

Children Looked After
6.0.1 Residential care
6.0.2 Fostering services
6.0.3 Other children looked after service
6.0.5 Short breaks (respite) for looked after disabled children
6.0.6 Children placed with family and friends
6.0.7 Advocacy services for children looked after
6.0.8 Education of looked after children
6.0.9 Leaving care support services
0.10 Asylum seeker services - children
6.0.11 Unaccompanied asylum children: assessment and case management
6.0.12 Unaccompanied asylum children: accommodation
6.0.13 Total Children Looked After

Children and Young People's Safety
6.1.1 Child death review processes
6.1.2 Preventative services (formerly the children's fund)
6.1.3 LA functions in relation to child protection
6.1.4 Local safeguarding childrens board
6.1.5 Total Children and Young People's Safety


## Family Support Service

6.2.1 Direct payments
6.2.2 Short breaks (respite) for disabled children
6.2.3 Home care services
6.2.4 Equipment and adaptations
6.2.5 Other family support service
6.2.6 Substance misuse services (Drugs, Alcohol and Volatile substances)
6.2.7 Contribution to health care of individual children
6.2.8 Teenage pregnancy services
6.2.9 Total Family Support

Other Children's and Families Services
6.3. Adoption services
6.3.2 Special guardianship suppor
6.3.3 Other children's and families services
6.3.4 Total Other Children's and Families Services

## Children's Services Strategy

6.4.1 Children's and young people's plan

| 60,280 | 0 | 60,280 |
| :---: | :---: | :---: |
| 210,000 | 0 | 210,000 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 1,273,086 | 0 | 1,273,086 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 1,543,366 | 0 | 1,543,366 |
|  |  |  |
| 786,296 | 0 | 786,296 |
| 72,140 | 0 | 72,140 |
| 197,880 | 0 | 197,880 |
| 1,056,316 | 0 | 1,056,316 |

6.4.2 Partnership costs
6.4.3 Central commissioning function
6.4.4 Commissioning and social work
6.4.5 Total Children's Services Strategy
6.5.1 Capital Expenditure from Revenue (CERA) (Children's and young people's services)

| 0 | 0 | 0 |
| :---: | :---: | :---: |
| 4,583,553 | 0 | 4,583,553 |
| 23,500 | 0 | 23,500 |
| 4,858,362 | 0 | 4,858,362 |
|  |  |  |
| 0 | 0 | 0 |

## 7 Local Authority Education Functions

7.0.1 Statutory / Regulatory Duties
7.0.2 Premature retirement costs / Redundancy costs
7.0.3 Existing Early Retirement Costs (commitments entered into by 31/3/99)
7.0.4 Residual pension liability (e.g. FE, Careers Service, etc.)
7.0.5 Joint use arrangements
7.0.6 Insurance
7.0.7 Monitoring national curriculum assessment
7.0.8 Total Local Authority Education Functions

| 611,717 | 611,717 |  |
| ---: | ---: | ---: | ---: |
| 649,500 | 0 | 649,500 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| $1,261,217$ | 0 | 0 |
|  | 0 | $1,261,217$ |

## Specific Grants

7.1.1 School Development Grant - non-devolved
7.1.2 Other Standards Fund Allocation - non-devolved
7.1.3 Other Specific Grant
7.1.4 Total Specific Grants
7.2.1 Capital Expenditure from Revenue (CERA) (LA Education Functions)
8.1.1 Total Schools Budget, Special Education, Learner Support, Access, Young People's Learning and Development, Services for Young People and Adult
8.1.2 Total Youth Justice, Children and Young People's Services Budget (including CERA) (lines $5.0 .4+6.0 .13+6.1 .5+6.2 .9+6.3 .4+6.4 .5+6.5 .1)$
8.1.3 Total LA Education Functions Budget (Including CERA) plus (Lines 7.0.8 + 7.1.4 + 7.2.1)

9 Total Education, Young People's Learning and Development, Services for Young People and Adult and Community Budget, Youth Justice, Children and
10 Capital Expenditure (excluding CERA) $\square$ 1,830,132 938,129 $\qquad$ 76,643
$\qquad$
$\qquad$ $\square$

## MEMORANDUM ITEMS

11 Expenditure covered by YPLA Grant - Include below the part of the expenditure recorded in individual lines in the Schools budget that is supported by the YPLA
11a. 1 SIXTH FORM - YPLA allocation for $16+$ funding for secondary schools (included in expenditure 1.0 .1 column (c)) 11a. 2 SIXTH FORM - YPLA allocation for $16+$ funding for special schools (included in expenditure 1.0 .1 column (d))

11b. 1 SIXTH FORM - Element included at lines 1.2.1 and 1.2.2 above for pupils with SEN (including assigned resources) 11b. 2 SIXTH FORM - Element included at 1.2 .4 above for pupils at independent special schools and abroad
11 b. 3 SIXTH FORM - Element included at 1.2.6 above for pupils at independent schools (without SEN)
11c. 1 YPLA Threshold and Performance Pay Costs (included in expenditure at 1.0.1 columns c and d ) 11 c .2 YPLA Threshold and Performance Pay Costs (included in expenditure at 1.0 .8 columns c and d)

| 2,411,433 | 0 | 2,411,433 | 2,411,433 | 0 |
| :---: | :---: | :---: | :---: | :---: |
| 0 | 0 | 0 | 0 | 0 |
| 352,361 | 0 | 352,361 | 352,361 | 0 |
| 0 | 0 | 0 | 0 | 0 |

12 Expenditure on Positive activities for young people
12a. 1 Positive Activities controlled or shaped by young people - element included at line 3.2.1 above
12a.2 Positive Activities for young people on Friday and Saturday nights - element included at line 3.2.1 above


SOCIAL DEPRIVATION FUNDING CALCULATOR


Appendix 2


| MEETING: | SCHOOLS FORUM |
| :--- | :--- |
| DATE: | 9 JULY 2010 |
| TITLE OF REPORT: | PROPOSED PROCEDURE FOR APPROVING <br> TRANSFER OF REVENUE BALANCES TO CAPITAL |
| OFFICER: | HEAD OF ACCESS \& CAPITAL COMMISSIONING |

CLASSIFICATION: Open

## Wards Affected

County-wide

## Purpose

To seek endorsement of the proposed process for the transfer of schools' revenue budgets to capital.

## Key Decision

This is not a Key Decision.

## Recommendation(s)

## THAT the Schools Forum:

(a) Endorse the proposed process, detailed in paragraph 11, to be applied for all categories of school seeking to transfer revenue funds to capital.

## Key Points Summary

- Currently, schools may transfer revenue funds to capital without restriction.
- The Schools Forum has expressed concern that this allows schools to avoid claw-back of revenue funds
- This paper provides a proposed process and criteria for ensuring that transfers from revenue to capital are only made in respect of specific and approved capital schemes.


## Alternative Options

1 The recommendation proposes a number of criteria which must be met if the transfer of funds from revenue to capital is to be approved. The observations of Schools Forum on these criteria will be welcome together with any proposal to amend, delete or add to the criteria.

## Reasons for Recommendations

2 The recommendation will ensure that revenue funds are only transferred to capital in order to fund specific capital schemes, approved by the Local Authority (and where relevant the appropriate diocese) as an essential means of delivering the specific capital scheme and within a reasonable time frame.

## Introduction and Background

3 At its meeting on 23 February 2010 the Schools Forum accepted a recommendation from the Budget Working Party that revenue balances must only be transferred to capital where a capital plan has been approved by the local authority, or in the case of Voluntary Aided schools, the Locally Coordinated Voluntary Aided Programme Committee. The Forum requested a report to its July 2010 meeting to show how this will be implemented and monitored.

## Key Considerations

The recommendation endorsed by the Schools Forum - that revenue balances must only be transferred to capital where a capital plan has been approved by the local authority, or in the case of Voluntary Aided schools, the Locally Coordinated Voluntary Aided Programme Committee - is a response to a concern that schools have been able to transfer revenue to capital in order to avoid claw-back of revenue funding.

5 The conditions which must apply to a request to transfer revenue funding to capital must be clear, objective and achievable.

6 The Local Authority is the strategic commissioner of school places and through its suitability, sufficiency and condition assessments it seeks to ensure that capital investment priorities in these areas are addressed in partnership with schools through the use of schools' devolved formula capital, Local Authority held capital funds and external funding sources where available.

7 Since all school building schemes will have an impact on the suitability assessment for a school and possibly the sufficiency and condition assessment, all schools are required to inform the Children \& Young People's Directorate Capital Commissioning and Planning Team of capital building schemes which they are planning.

8 The Capital Commissioning \& Planning Team therefore has an overview of all capital schemes which are planned in schools. Depending on the status of the school, the school may also be required to inform the trustees of the school building, for example, the relevant diocese in the case of Voluntary Aided Schools.

9 The Capital Commissioning Team is in a unique position in terms of being aware of proposed school building schemes and of being involved as those schemes progress to ensure that, in particular, suitability assessments are updated. This applies to all categories of schools. The team is also becoming increasingly involved in advising and supporting schools on delivering capital schemes.

10 It is proposed that the Local Authority use this unique position of the Capital Commissioning and Planning Team to provide the following information upon which to determine whether a school's revenue funds may be transferred to capital.

11 Proposed process for a school to apply to transfer revenue funds to capital:
a. A request to transfer funds from revenue to capital must be accompanied with specific details of the capital scheme which the funding will be spent on.
b. The transfer will only be effected upon confirmation by the Capital Commissioning and Planning Team that:
i. The capital scheme(s) identified is/are supported by the Local Authority and, in the case of Voluntary Aided schools, the appropriate diocese.
ii. The capital scheme(s) is/are identified as priority(ies) work, to be undertaken within 3 years, in the school's development plan, or the school's asset management plan where one exists.
iii. The capital scheme(s) identified fall into one or more of the following categories:

1. To address a suitability assessment category A (cannot deliver curriculum) or B (adverse impact on delivery of the curriculum) issue.
2. To address a safeguarding issue.
3. To address a condition survey Priority 1 item (urgent work that will prevent immediate closure of premises and/or address an immediate high risk to the health and safety of occupants and/or remedy a serious breach of legislation) or a Priority 2 item (essential work required within two years that will prevent serious deterioration of the fabric or services and/or address a medium risk to the health and safety of occupants and/or remedy a less serious breach of legislation).
iv. The funds are essential in order to finance all or part of the identified capital scheme(s). That is, the capital scheme(s) cannot be delivered without the use of the revenue funding
v. With the exception of capital schemes which address issues identified in (iii) above, the revenue contribution to any individual capital scheme shall not exceed $50 \%$ of the cost of the scheme.
vi. The Capital Commissioning and Planning Team will monitor the use of the transferred revenue funding and the timescale in which it is used.
vii. If required, the Capital Commissioning \& Planning Team will provide an annual report to Schools Forum on the requests that have met the criteria and been approved and on the subsequent use of those funds in delivering the approved capital schemes.

## Community Impact

12 Capital investment in schools has wide ranging community impacts, benefiting children and young people and their families across Herefordshire. The transfer of revenue funding to capital as an essential means of financing a capital scheme will help to realise such benefits.

## Financial Implications

13 The use of revenue funding to support capital schemes that are supported by the Local Authority or Locally Coordinated Voluntary Aided Programme Committee will increase the number of capital schemes that can be afforded and achieved.

14 Revenue balances will not be transferred to capital unless there is a scheme which is supported by the Local Authority or Locally Coordinated Voluntary Aided Programme Committee.

## Legal Implications

15 None identified

## Risk Management

16 No risks identified

## Consultees

18 None

## Appendices

19 None

## Background Papers

Report of Budget Working Party, 22 January 2010, as considered at Schools Forum on 23 February 2010.

| MEETING: | SCHOOLS FORUM |
| :--- | :--- |
| DATE: | 9 JULY 2010 |
| TITLE OF REPORT: | PROPOSAL TO FUND REQUIREMENT FOR 25 <br> HOURS SHORT STAY/PRU PROVISION |
| OFFICER: | HEAD OF ADDITIONAL NEEDS |

CLASSIFICATION: Open

## Wards Affected

## County-wide

## Purpose

To endorse recommendations to fund the requirement to provide pupils at Pupil Referral Units (PRUs) with 25 hours of provision

## Key Decision

This is not a Key Decision.

## Recommendation

THAT (Schools Forum):
(a) endorses the proposal to charge secondary schools $£ 8,700$ per PRU place in order to fund the legal requirement to provide pupils at Pupil Referral Units with 25 hours of education from September 2010. This would apply only to those requiring a PRU place and would be a one-off payment;
(b) endorses the proposal to charge secondary schools $£ 8,700$ per PRU intervention place on a pro-rata basis in order to be able to fund KS4 intervention (as a proportion of the academic year that it is required); and,
(c) endorses the proposal to charge all schools $£ 5,000$ for each pupil needing alternative short-term schooling on medical grounds on a pro-rata basis in order to fund the legal requirement to provide pupils with 25 hours of education from September 2010 (as a proportion of the academic year that it is required).

## Key Points Summary

- There will be a requirement to offer pupils at Pupil Referral Units (PRUs) 25 hours of educational provision with effect from 1st September 2010 (Education and Inspections Act 2006). This applies to students admitted as the result of an exclusion or those unable to attend school on medical grounds (Children, Schools and Families Act 2010).
- In order to fund the additional hours, additional resource needs to be identified. Demand for the services of the PRUs varies considerably from school to school (See Appendix A). It is therefore considered appropriate to seek support for the additional resource from the heaviest users. This gives a balance between support for the PRUs from all schools through DSG and a 'top up' in proportion to actual use.
- Herefordshire does not currently offer PRU intervention places at KS4. This is seen as a gap in the continuum of provision. Resource also needs to be identified to provide this.


## Alternative Options

1 There are two further options that the charge in recommendation (a) above should:
a. Continue until the pupil leaves the PRU system as an annual charge. This would result in a gradual reduction in the DSG funding over time; and/or
b. Should also follow a pupil to their new secondary school if they are permanently excluded and are admitted to a different Herefordshire School.

2 If recommendation (a) is not accepted, the number of places would need to be reduced to take account of the additional time requirement. (See Appendix A).

3 A further alternative would be to commission (b) and/or (c) from one of the school-based intervention centres funded by charging as above or top-sliced from DSG.

## Reasons for Recommendations

4. There will be a requirement to offer pupils at Pupil Referral Units (PRUs) 25 hours of provision with effect from 1st September 2010. This applies to students admitted as the result of a permanent exclusion or on medical grounds placed in PRUs or with the Hospital and Home Teaching Service.
5. Present projections suggest that the level of permanent exclusion has been stable for the past 3 years. Comparative information demonstrates that Herefordshire shows lower levels of permanent exclusion compared to the average of its statistical neighbours and the average for England (see Appendix B). Having considered a range of factors, including the use of appropriate alternative educational packages and the impact of the new School-based Intervention Centres in our secondary schools, it is predicted that demand for places will remain at the current level in the medium term.
6. In order to deliver the 25 hours of education in the future, it will be necessary to reduce the number of PRU places if there is no additional resource provided. There is a risk that
demand will not be met. This could result in more expensive specialist provision being needed in a reactive way.
7. The lack of PRU intervention places in KS4 is seen as a gap in the County's provision. There is recognition that for some students in Yr 10 , off-site provision away from the school site, yet prior to permanent exclusion might be a helpful addition to the range of interventions already available. This might, in some cases, be successful in preventing permanent exclusion.

## Introduction and Background

8. Herefordshire has recently been successful in addressing the needs of excluded pupils and continues to make progress (See Appendix B and most recent CYPD RADAR Report for DLT - June 2010). Two of the LA's three PRUs have been graded as Outstanding in their most recent Ofsted Inspections (Aconbury and St David's, both in Hereford). The Brookfield Special School and Specialist College that works with Behavioural, Emotional and Social Difficulties (BESD) is also graded as outstanding.
9. Legislative change and the issuing of new or revised guidance within this specialist area of working with children with BESD continue to be a feature. The Steer Report (2009), the re-naming of PRUs as 'short stay schools' within the Apprenticeships, Skills, Children And Learning Act (2009) and the changes to the Ofsted Framework are key elements within this picture of change. The recent change in National Government is also likely to have an impact. If Herefordshire is to consolidate its successes in this field, it needs to be able to respond flexibly to these new challenges.
10. A review of the County Behaviour and Attendance Strategy is being carried out alongside this work. This is to ensure that the review of PRU Provision is carried out in the wider context of the entire behaviour and attendance system (Appendix C) illustrates the elements within this system). Best practice suggests that this needs to consist of several layers of 'in school' intervention before the school seeks the support of the LA in addressing the needs of this cohort of young people. This work has been supported by Dave Smith, the School Improvement Partner (SIP) for the BESD settings in Herefordshire. He has more than 15 years of experience of inspecting BESD settings and works with many LAs nationally on this work. This is helpful in gaining the wider picture.
11. Each of Herefordshire's secondary schools has been allocated funding to create an Intervention Centre as part of the School-based Intervention Project following a successful bid to the DCSF in 2008. These centres are designed to cover a wide range of needs including BESD. These centres do have an important role to play in preventing exclusion. To date, three of these centres have opened at John Masefield High School, John Kyrle High School and Aylestone High School.
12. A request from the Budget Working Group was made to Schools Forum in February to introduce charges to provide the additional funding to cover the 25 hours and the 2011/12 budget shortfall of $£ 58,500$ be considered further. The existing PRU funding is provided from within DSG at the level shown in Appendix A. The request for the additional funding was deferred and the Forum requested that a further paper should be provided with consideration being made for charging those schools that permanently exclude. There was also the request that additional background information be made available to allow
fuller consideration of the topic. This paper aims to provide both of these requirements.

## Key Considerations

13. The number of permanent exclusions was reduced from 23 in 2006/7 to $172007 / 8$ and has remained at this level since then. It is likely that the final figure for 2009/10 will be similar.
14. If the level of permanent exclusion remains at this level, $£ 156,000$ would be required to provide the 25 hours of education and to maintain the current number of places. The calculations for this were presented to the February Schools Forum (p. 51 of the papers). To generate this additional resource, it would require a charge of $£ 8,700$ for each pupil requiring a PRU place (based on 18 places). Permanently excluded pupils who are found a place at an alternative secondary school following admission to the PRU could have the funding transferred on to the new school if option 1 b is agreed.
15. The principle of charging to generate this additional resource is considered by many to be a fair one. Historically, there has been considerable variation in the numbers of PRU places required by different schools (see Appendix A). This proposal strikes a balance between support for the PRU system from overall school funding via DSG and charging related to usage as suggested in this paper.
16. The suggested charges are considered to be proportionate. Delegated SEN funding for band 1 and 2 pupils would contribute a proportion of the amount.
17. There should be an incentive to seek off-site intervention places before considering permanent exclusion. The intervention places have been successful in KS3 with 22 pupils returning to school this year following intervention at the Aconbury Centre. It is thought that this would also be successful in Yr10 and a number of secondary schools have indicated support for this approach. The use of these intervention places must follow extensive attempts by the school to provide successful intervention within the school. Again, the resource must be found to fund this intervention work. It is therefore suggested that only a proportionate charge equivalent to $£ 8,700$ for the full year would be charged. It would be anticipated that intervention places might consist of part school and part PRU provision or a short block of full-time intervention work at the PRU as negotiated between school and PRU. Should the intervention place prove not to be successful and the pupil ultimately needs a permanent PRU place, the amount paid for the intervention work would be taken off the 'one-off' charge.
18. The evidence of successful use of virtual learning environments (VLE) for excluded pupils is limited. Although it can contribute to an overall package of support, experience has shown that the nature of the difficulties encountered by PRU students usually means that such packages are of limited value. VLE packages do offer potential for students with medical needs. A typical proven VLE package costs approximately $£ 5,000$ per annum, hence the level of the charge in recommendation (c) above. The charging structure would have some 'front loading' to cover an initial infrastructure charge.
19. Alternative work-based packages can be used successfully with excluded students (for example as used by the Arrow Group at Brookfield Special School). However, this is not necessarily a cheaper option than students working on the premises of a PRU. In the
longer term, this might provide the potential to reduce the physical space required and might allow a reduction in premises costs. This should therefore be explored as part of the overall Behaviour and Attendance Strategy.
20. It is too soon to fully evaluate the impact that the School-based Intervention Centres will have on the level of exclusions. Early anecdotal evidence is positive.

## Community Impact

21. If there is insufficient provision for young people with BESD, there is likely to be an implication for the whole community, particularly the community in which that young person lives. Appropriate, high quality PRU provision offers the opportunity to intervene in the life of a young person to allow them to make a more positive contribution to society than if this was not available.

## Financial Implications

22. Individual Schools would meet the additional financial contributions according to their need to place into PRUs or the Hospital and Home Teaching Service. If demand is reduced, the number of schools being charged would also reduce as the same levels of staffing would not be needed.

## Legal Implications

23. This will allow the LA to meet the requirement to offer pupils at Pupil Referral Units (PRUs) 25 hours of provision with effect from 1st September 2010. This applies to students admitted as the result of a permanent exclusion or on medical grounds placed in PRUs or with the Hospital and Home Teaching Service.

## Risk Management

24. There is a risk that the level of permanent exclusion or medical need is lower than predicted and that too many staff are taken on as a result. Careful use of contracts can help to mitigate this.
25. There is a risk that schools might seek to use KS4 intervention places to maintain pupils permanently off site rather than it being a shared enterprise between school and PRU with the definite intention of the pupil returning to school. It is therefore crucial that the pupils attending intervention places remain on the school roll.

## Consultees

PRU Headteachers
PRU Review group including:

Andy Collard - Deputy Head at John Masefield High School<br>Oremi Evans - Head of Brookfield Special School and Specialist College<br>Dave Smith - External School Improvement Partner (Specialist in BESD Settings)

## Appendices

Appendix A - Information On Herefordshire's PRUs<br>Appendix B - Information on Exclusions in Herefordshire<br>Appendix C - Behaviour \& Attendance Protocols For Schools - A Continuum Of Response

## Background Papers

Children \& Young People's Directorate Leadership Team - RADAR - Permanent and Fixed Period Exclusions June 2010

School-based Intervention Project - Herefordshire 2009-11
Herefordshire Schools Forum Tuesday 23 February 2010 Agenda Reports Pack
*Use of Exempt Information Schedule 12A
The information below must be included in any exempt report.
'This report (or the appendices) is / are exempts by virtue of paragraph (quote the paragraph number of the list below) ....
i. Information related to any individual
ii. Information which is likely to reveal the identity of an individual
iii. Information relating to the financial or business affairs of any particular person (including the authority holding that information)
iv. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relating matter arising between the authority or a Minister of the Crown and employees of, or office holders under the authority.
v. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
vi. Information which reveals that the authority proposes:
(a) to give under any enactment a notice of by virtue of which requirements are imposed on a person ; or
(b) to make an order or direction under any enactment
vii. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.
.... of the Access to Information Procedure Rules set out in the Constitution pursuant to Schedule 12A Local Government Act 1972, as amended.

Report authors must make sure the correct paragraph is used to apply any exemption (and that a public interest test has been applied and justified). This means that the exemptions can only be applied where the public interest in maintaining the exemption outweighs the public interest in disclosing it. The relevant paragraph must be included together with the public test justification before you sent it to Legal Services in order that they can confirm that your reasons are acceptable.

The justification must be set out in the 'Exempt Information Section'. In the case of a partial exemption e.g. appendix, the above test, together with the justification must also be included on the appendix.

Appendix A - Information on Herefordshire's PRUs

|  |  | Location | Notional <br> Capacity | Number attending <br> - to June 2010 | Number <br> attending <br> $\mathbf{2 0 0 8 / 9}$ | 2010 <br> Attendance |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Aconbury Centre | KS3 | Hereford | 32 | 39 | 51 (incl. <br> Intervention <br> places) | $78.7 \%$ at <br> 30.03 .10 |
| The Priory Centre | KS4 | Leominster | 20 | 19 | $60.2 \%$ up to <br> March |  |
| St David's Centre | KS4 | Hereford | 32 | 40 | 42 | $70.9 \%$ at <br> 29.03 .10 |

With 25 hours expectation in September:

|  | F/T places <br> with Current <br> funding | Places with <br> Uplift of $£ 156 \mathrm{~K}$ |
| :--- | :--- | :--- |
| Aconbury Centre | 24 places | 32 places |
| The Priory Centre | 15 places | 18 places |
| St David's Centre | 24 places | 32 places |

## Budgets

|  | Centre <br> budget | Staffing only |
| :--- | :--- | :--- |
| Aconbury Centre | $£ 392,082$ | $£ 320,184$ |
| The Priory Centre | $£ 315,655$ | $£ 275,612$ |
| St David's Centre | $£ 341,141$ | $£ 290,945$ |

Appendix A - Information on Herefordshire's PRUs

Number of Pupils being sent by Secondary schools \& other to the Brookfield and PRUs 2008-2010


Appendix A - Information on Herefordshire's PRUs
Predicted destinations from KS3 PRU (Aconbury) at the end of 2009/10

| Stay in PRU | Return to School | Move to KS4 PRU | Move to Brookfield | Other |
| :--- | :--- | :--- | :--- | :--- |
| 4 | 22 | 4 | 6 | 3 |

Predicted destinations from KS4 PRUs (St David's and Priory) at the end of 2009/10

| Stay in PRU to 16 | Return to School | Move to Brookfield | Other |
| :--- | :--- | :--- | :--- |
| 57 | 1 | 1 | 0 |

## Appendix B - Information on Exclusions in Herefordshire

Secondary permanent exclusions (Number of students per academic year)

| $2004 / 05$ | $2005 / 6$ | $2006 / 7$ | $2007 / 8$ | $2008 / 9$ | $2009 / 10$ <br> (End of May) |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 23 | 21 | 23 | 17 | 18 | 14 |

Of the pupils permanently excluded in 2009-10, 3 have found places at a different school with the remainder being given PRU places.

Exclusions for academic years 2005-06 to 2007-08 (Percentage of school population)

| Permanent Exclusions |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Primary |  |  | Secondary |  |  | All |  |  |
|  |  | $\begin{gathered} 2005- \\ 06 \end{gathered}$ | $\begin{gathered} 2006- \\ 07 \end{gathered}$ | $\begin{gathered} 2007- \\ 08 \end{gathered}$ | $\begin{gathered} 2005- \\ 06 \end{gathered}$ | $\begin{gathered} 2006- \\ 07 \end{gathered}$ | $\begin{gathered} 2007 \\ 08 \end{gathered}$ | $\begin{gathered} 2005- \\ 06 \end{gathered}$ | $\begin{gathered} 2006- \\ 07 \end{gathered}$ | $\begin{gathered} 2007- \\ 08 \end{gathered}$ |
| England Average | \% of the school population | 0.02 | 0.02 | 0.02 | 0.24 | 0.23 | 0.20 | 0.12 | 0.12 | 0.11 |
| Herefordshire Average | \% of the school population | 0.05 | 0.06 | 0.01 | 0.21 | 0.23 | 0.17 | 0.12 | 0.13 | 0.08 |
| West Midlands Average | \% of the school population | 0.02 | 0.03 | 0.03 | 0.23 | 0.24 | 0.21 | 0.12 | 0.13 | 0.11 |
| Statistical Neighbour Average | \% of the school population | 0.03 | 0.03 | 0.02 | 0.20 | 0.18 | 0.17 | 0.11 | 0.10 | 0.10 |

Statistical neighbours: Cornwall, Devon, Dorset, Gloucestershire, East Sussex, Shropshire, Norfolk, Suffolk, Somerset, Wiltshire
$\square$ Appendix C - BEHAVIOUR \& ATTENDANCE PROTOCOLS FOR SCHOOLS - A CONTINUUM OF RESPONSE

## BEHAVIOUR POLICY



DISABILITY DISCRIMINATION ACT

Herefordshire Schools Forum - Work Programme 2009/10



[^0]:    117 per cent relates to the teachers' pension scheme. Of this $£ 11 \mathrm{bn}$ component, $£ 2$ bn relates to the net current cost for pensions and the remainder is a reflection of the interest on the future liabilities of the scheme and therefore a necessary accounting provision.

